

# Investor Update

## September 2021



**LGFA**



New Zealand Local  
Government Funding Agency  
Te Pūtea Kāwanatanga ā-rohe



# Important Notice and Disclaimer

Local Government Sector Update

LGFA Update

LGFA Debt Market Activity

Appendices



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- ❑ Analysis by the Department of Internal Affairs (“**DIA**”) in May 2020 forecast that council funding revenue would fall between 2.3% and 11% in the 2020/21 financial year. This was in response to NZ moving to level 4 lockdown on 25 March 2020.
- ❑ Impact on sector was significantly less than anticipated:
  - Actual revenue in 2020/21 financial year increased 3.2% from 2019/20 financial year;
  - Impact on rural councils was minimal;
  - Some metro councils are experiencing some ongoing loss of revenue. This is mainly due to loss of dividend revenue, major events income and public transport revenue.
- ❑ Council sector was a significant beneficiary of Central Government grant funding over past two years, including COVID-19 assistance:
  - Three Water grant funding of NZ\$761 million;
  - NZ\$2.6 billion of funding for council and community projects;
  - NZ\$3.0 billion of Provincial Growth Fund grants from 2019 to 2021 for investment in regional economic development.
- ❑ NZ moved back into level 4 lockdown on 17 August 2021 (with some easing outside Auckland on 31 August)
  - Likely to be some impact on revenue of metro councils.



- ❑ Going into COVID-19 the council sectors' ability to service debt had improved significantly.
  - Net interest to revenue had fallen from 7.3% in 2013 to 3.8% in 2020 (rated councils)
  - Net interest to revenue had fallen from 3.2% in 2013 to 1.6% in 2020 (unrated councils)
- ❑ Will benefit further from interest rate reductions as interest rate hedges mature over the next few years.
- ❑ The council sector was better positioned than it was six years prior from an affordability perspective.
  - Net debt to revenue has fallen from 111.8% in 2013 to 77.0% in 2020 (rated councils)
  - Net debt to revenue has fallen from 52.5% in 2013 to 27.5% in 2020 (unrated councils)
- ❑ This view is reinforced by the number of credit rating upgrades that have occurred in the sector over recent years.
- ❑ The highest net debt to revenue outcome was 202.6% as at June 2020, versus maximum cap at 250%.
- ❑ Historically, a number of councils have had a net debt to revenue ratio over 200%.

- ☐ In July 2020, the Government launched the Three Waters Reform Programme.
- ☐ The Government's stated preference is for four public multi-regional entities for water service delivery to realise benefits of scale.
- ☐ Reforms are generally viewed as positive for the council sector as it removes the need for councils to maintain and enhance their water infrastructure (total investment needed is estimated to be in the order of NZ\$120 billion to \$185 billion by 2051).
- ☐ Greater sharing of costs across larger populations can ensure access to affordable services at a minimum standard across the country.
- ☐ The new water entities will work alongside the new Water Services Regulator, which will oversee and enforce a new drinking water regulatory framework.
- ☐ Overseas evidence suggests there will be significant operational savings from consolidation.
- ☐ Cabinet decisions on detailed reform proposals were released June 2021.
- ☐ Council decisions on "opting out" – to be made in the last quarter of 2021.
- ☐ Councils will continue delivering water services until July 2024.
- ☐ \$2.5 billion support package provided to councils to ensure no council is left worse off (this is in addition to the repayment of any three water debt)

- ☐ Councils have adopted their 2021-2031 Long Term Plans (“LTP”).
- ☐ Councils prepared their LTPs on the basis that they will continue to deliver water services over the life of their LTP.
- ☐ The 2024-2034 LTPs will be prepared before transfer of water assets occur (assuming water reforms proceed). This means it is likely that the next LTP will be prepared with more certainty.
- ☐ In March 2021 the Government announced a NZ\$3.8 billion Housing Acceleration Fund. This will support the provision of critical infrastructure for housing growth. No details have been announced on how this will be spent which means it was not included in council LTPs.
- ☐ Most councils have higher debt forecasts in their 2021-2031 LTPs versus their 2018-2028 LTP. However, much of this relates to significant investment in water infrastructure in order to meet the new water standards.
- ☐ Sector debt is forecast to increase to \$37 billion by 2031.
- ☐ Growth is a significant issue - in 2020 only one council had a decline in their population.



- ☐ In April 2021 the Minister of Local Government established a Review into the Future for Local Government.
- ☐ The Review is to consider, report and make recommendations to the Minister.
- ☐ There is recognition that traditional roles and functions of local government are changing. There is a need to identify how the local authority sector needs to evolve in order to improve the wellbeing of New Zealand communities and the environment.
- ☐ The scope will include, but is not limited to:
  - roles, functions and partnerships;
  - representation and governance; and
  - funding and financing.
- ☐ A draft report and recommendations to be issued for public consultation in September 2022.
- ☐ A final report will be provided to the Minister in April 2023.
- ☐ Five panel members have been appointed: Antoine Coffin, Penny Hulse, John Ombler, Jim Palmer (Chair) and Gael Surgenor.

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## Our purpose

### Ta tatou kaupapa

Benefiting local communities through delivering efficient financing for local government.

Ka whiwhi painga ngā hapori mā te whakarato pūtea tōtika ki ngā kaunihera.

## Our values

### Ō mātau uara



**We act with integrity**  
**E pono ana mātau**

We are honest, transparent and are committed to doing what is best for our customers and our company.



**We are customer focused**  
**E arotahi ana mātau ki te kiritaki**

Our customers are our council borrowers, investors, and all other organisations that we deal with. We listen to them and act in their best interests to deliver results that make a positive difference



**We strive for excellence**  
**E whakapau kaha mātau kia hiranga te mahi**

We strive to excel by delivering financial products and services that are highly valued at least cost while seeking continuous improvement in everything we do.



**We provide leadership**  
**He kaiārahi mātau**

We are here for our stakeholders in being strategically minded, providing resilience and executing our strategy. We embrace a high-performance culture and can be relied upon to deliver results.



**We are innovative**  
**He auaha mātau**

To meet our ever-changing customer requirements, we will encourage innovation and provide a diverse range of financial products and services.

## SHAREHOLDERS

- ❑ NZ Government largest shareholder at 20%
- ❑ 30 councils hold 80% shareholding
- ❑ Can only sell shares to NZ Government or councils

## GOVERNANCE

- ❑ Board of six directors with 5 Independent and 1 Non Independent
- ❑ Bonds listed on NZX
- ❑ Independent Trustee
- ❑ Issue of securities under the Financial Markets Conduct Act
- ❑ Audited by Audit NZ

As at 31 August 2021

## GUARANTORS

- ❑ 64 guarantors of LGFA
- ❑ Guarantors comprise:
  - All shareholders except the NZ Government
  - Any non shareholder who may borrow more than NZ\$20 million
  - Any council shareholder of a council-controlled organisation (“CCO”) that is approved for borrowing by LGFA
- ❑ Security granted by each of the guarantors is over their rates revenue
- ❑ Guarantors cannot exit guarantee until
  - Repaid all their, and any of it’s CCO’s, borrowings
  - Wait for longest outstanding LGFA bond to mature (currently 2037)

## LIQUIDITY

- ❑ NZ\$1.5 billion liquidity facility from NZ Government
- ❑ NZ\$964 million liquid assets portfolio<sup>1</sup>
- ❑ NZ\$910 million of Treasury Stock currently available for repo

## BORROWERS

- ❑ 73 member councils
- ❑ 1 Council Controlled Organisation (CCO)
- ❑ Approx. 90% market share
- ❑ Under Local Government Act 2002 councils must manage finances prudently – implies must run balanced operating surplus and only borrow for capital expenditure
- ❑ Councils borrowing secured against rates
- ❑ Must meet LGFA financial covenants

## CAPITAL STRUCTURE

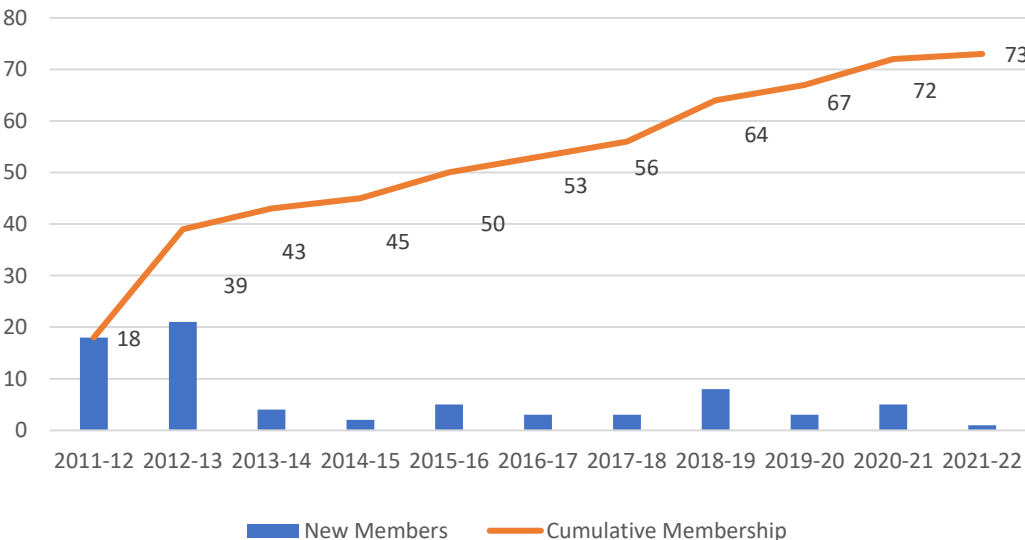
- ❑ NZ\$25 million paid in capital
- ❑ NZ\$20 million uncalled capital
- ❑ NZ\$70 million retained earnings
- ❑ NZ\$219 million Borrower Notes that can be converted to equity
- ❑ Current capital ratio of 2.20% with policy of 2% minimum and target of 3%

Source: LGFA

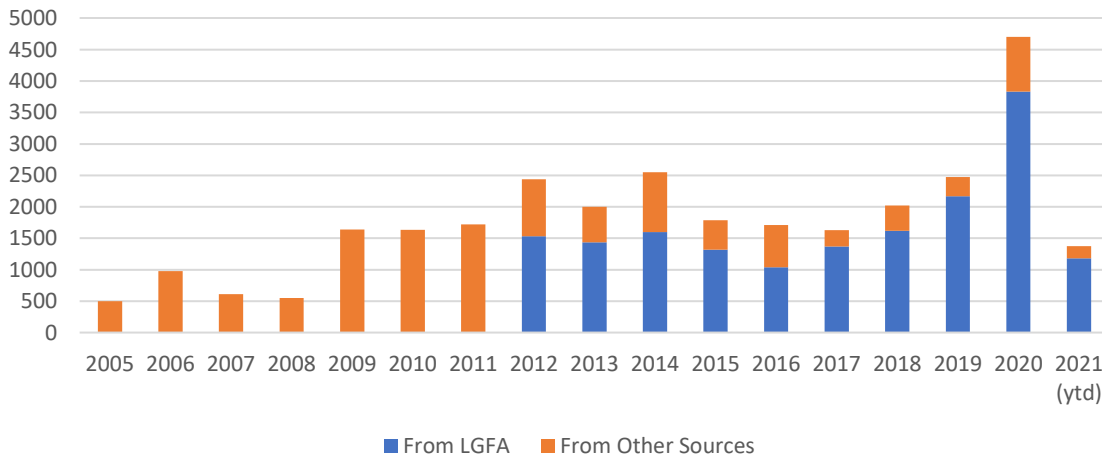
<sup>1</sup> Excludes liquid assets held to support council standby facilities



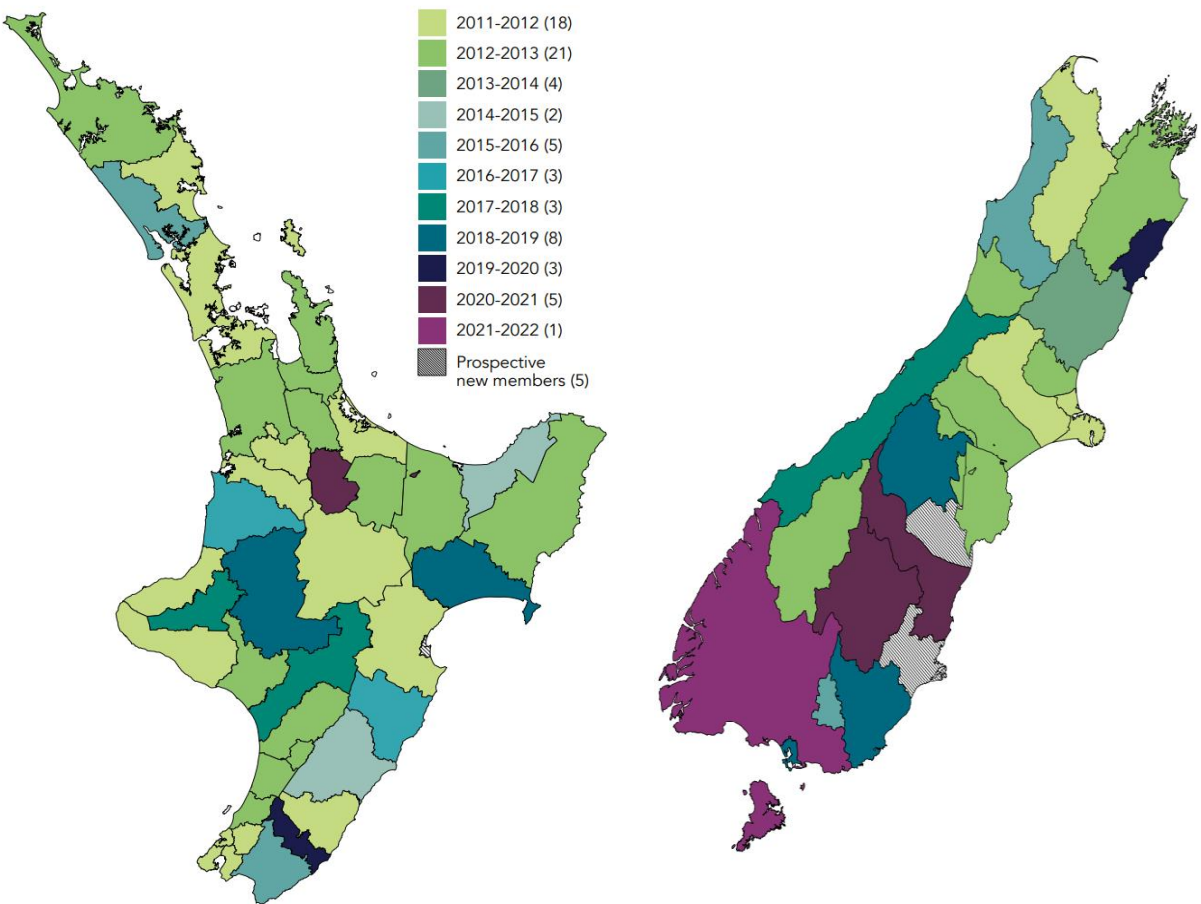
**Council Membership (as at 31 August 2021)**



**Council Borrowing (NZ\$ million) - calendar year**



**LGFA member councils highlighted with year of joining**



Note there are 5 councils not currently members of LGFA.  
Some of these (notably Regional Councils) may overlap on this map.  
There is one Council Controlled Organisation that is a member

## ❑ Credit ratings

- S&P Global Ratings Long term local credit rating increased to AAA and foreign currency long term credit rating to AA+ on 22 February 2021
- Fitch LGFA foreign currency issuer default rating (“IDR”) of AA placed on positive outlook (January 2020) – no change to domestic currency IDR of AA+, affirmed 3 November 2020

## ❑ Record amount of long-term lending to councils

- Twelve-month period to 30 June 2019 lending of NZ\$2.45 billion and LGFA bond issuance of NZ\$2.46 billion
- Twelve-month period to 30 June 2020 lending of NZ\$2.33 billion and LGFA bond issuance of NZ\$2.91 billion
- Twelve-month period to 30 June 2021 lending of NZ\$2.86 billion and LGFA bond issuance of NZ\$3.27 billion

## ❑ Membership

- Seven new member councils and one CCO between 1 January 2020 and 31 August 2021
- Two councils and two CCOs in the process of joining as of 31 August 2021

## ❑ LGFA issued by syndication

- April 2026 new bond maturity on 15 April 2020
- April 2022 tap and April 2037 new bond maturity on 4 August 2020
- May 2031 new bond maturity on 17 May 2021

## ❑ New product initiatives

- CCO lending
- Standby facilities
- Green, Social and Sustainability Lending Programme

## ❑ Changes to Foundation Policies, Borrower Notes percentage, CCO lending, on-lending margins.

## ❑ NZ Government Liquidity Facility increased to NZ\$1.5 billion and term extended to December 2031.



# WHO DOES LGFA LEND TO AND WHO GUARANTEES LGFA?

Council and CCO Borrower	Amount Borrowed (NZ\$ million)	% of Total Borrowing
Auckland	\$3,372	26.2%
Christchurch City	\$2,007	15.6%
Wellington City	\$921	7.2%
Tauranga City	\$535	4.2%
Hamilton City	\$530	4.1%
Wellington Regional	\$521	4.0%
Kapiti Coast District	\$250	1.9%
Rotorua District	\$247	1.9%
Hutt City	\$241	1.9%
Hastings District	\$228	1.8%
64 other councils and CCOs	\$4,016	31.2%

Council and CCO Borrowing	Volume (NZ\$ million)
Short Term (loan terms less than 12 months)	\$418
Long Term	\$12,449
<b>Total</b>	<b>\$12,867</b>

Borrower Type	Number of councils/CCOs	Amount Borrowed (NZ\$ million)	% of Total Borrowing
Guarantors	64	\$12,718	99.5%
Non-guarantors	9	\$63	0.5%
CCOs	1	\$86	0.7%
<b>Total</b>	<b>74</b>	<b>\$12,867</b>	<b>100%</b>

## Note:

**Auckland Council borrowing is capped at 40% of total LGFA lending**

**Five member councils have yet to borrow from LGFA**

**Guarantee contains provisions apportioning share to each council based upon their relative share of total rates revenue of all guarantors. A council's obligation under the guarantee is secured against rates revenue. CCOs are not guarantors of LGFA but any council shareholder of a CCO must be a guarantor of LGFA.**

Council Guarantor	% share of Guarantee
Auckland	29.7%
Christchurch City	8.4%
Wellington City	5.1%
Hamilton City	3.0%
Tauranga City	2.8%
Wellington Regional	2.8%
Canterbury Regional	1.8%
Hutt City	1.8%
Whangarei District	1.6%
Palmerston North	1.6%
54 other council guarantors	41.4%

**As at 31 August 2021**

Source: LGFA

# WHAT IS THE CREDIT QUALITY OF THE LENDING BOOK?

- ❑ 90.3% of LGFA loans to councils and CCOs with credit ratings.
- ❑ 85.1% of LGFA loans to AA- rated councils and CCOs or better.
- ❑ Average credit quality is slightly below AA.
- ❑ Improving trend in underlying credit quality of council sector over the past seven years.
  - 6 councils recently upgraded to AA+ and 1 council downgraded to A+
  - 2 councils on positive outlook = NZ\$177 million (1.4% loan book)
  - 2 councils on negative outlook = NZ\$389 million (3.1% loan book)
- ❑ Not all councils and CCOs have credit ratings due to cost of obtaining a rating vs benefits.
  - Average total lending to unrated councils and CCOs is NZ\$30 million per council
  - NZ\$50 million of debt is approximate breakeven for a council to obtain a credit rating
- ❑ LGFA undertakes detailed credit analysis of all member councils and CCOs separate to the external credit rating process performed by S&P, Fitch and Moody's.
- ❑ Unrated councils are assessed by LGFA as having, in general, better credit quality than those councils with credit ratings.

**Note: Five member councils have yet to borrow from LGFA (includes long and short term lending)**

External Credit Rating (S&P, Fitch)	Lending (NZ\$ millions)	Lending (%)	Number of Councils and CCOs
AA+	\$2,319	18.0%	10
AA	\$5,350	41.6%	13
AA-	\$3,189	24.8%	6
A+	\$649	5.0%	2
Unrated	\$1,360	10.6%	43
<b>Total</b>	<b>\$12,867</b>	<b>100%</b>	<b>74</b>

As at 31 August 2021

Source: LGFA



LGFA's policy to minimise financial risks and carefully identify, manage and control all risk.

## ❑ Market Risk

- PDH limit of NZ\$100,000 – current exposure (as at 31 August 2021) NZ\$38,000
- VAR limit of NZ\$1,000,000 – current exposure (as at 31 August 2021) NZ\$120,000

## ❑ Credit Risk

All councils that borrow from LGFA are obliged to:

- Provide security in relation to their borrowing from LGFA and related obligations
- Issue securities (bonds/FRNs/CP) to LGFA
- Comply with their own internal borrowing policies
- Comply with the LGFA financial covenants within either the Lending Policy or Foundation Policy

Auckland Council is limited to a maximum of 40% of LGFA's total Local Authority assets.

No more than the greater of NZ\$100 million or 33% of a council's borrowings from LGFA will mature in any 12 month period.

## ❑ Liquidity and Funding Risk

Cash and Investments

- LGFA manages liquidity risk by holding cash and a portfolio of liquid assets to meet obligations when they fall due
- Only invest in NZD senior debt securities, money market deposits and registered certificates of deposits within strict counterparty limits

NZ Government liquidity facility

- The New Zealand Government provides a committed liquidity facility up to NZ\$1.5 billion that LGFA can draw upon to meet any exceptional and temporary liquidity shortfall
- Facility size is set by LGFA at NZ\$500 million (as at 31 August 2021)

Financial covenant	Lending policy covenants	Foundation policy covenants
Net Debt / Total Revenue	<175%	<280% <sup>1</sup>
Net Interest / Total Revenue	<20%	<20%
Net Interest / Annual Rates Income	<25%	<30%
Liquidity	>110%	>110%

<sup>1</sup> There is an alternative Net Debt / Total Revenue foundation policy covenant for councils with a long-term credit rating of 'A' equivalent or higher.

Liquidity position as at 31 August 2021 <sup>2</sup>	NZ\$ million
Cash and cash equivalents	\$208.2
Deposits and Marketable Securities	\$754.2
NZ Government Liquidity Facility (amount available)	\$500.0
<b>Total</b>	<b>\$1,462.4</b>

<sup>2</sup> Excludes liquid assets held to support council standby facilities

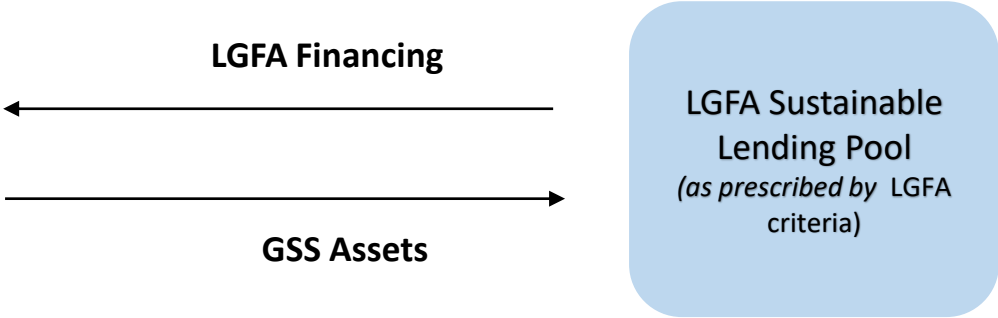
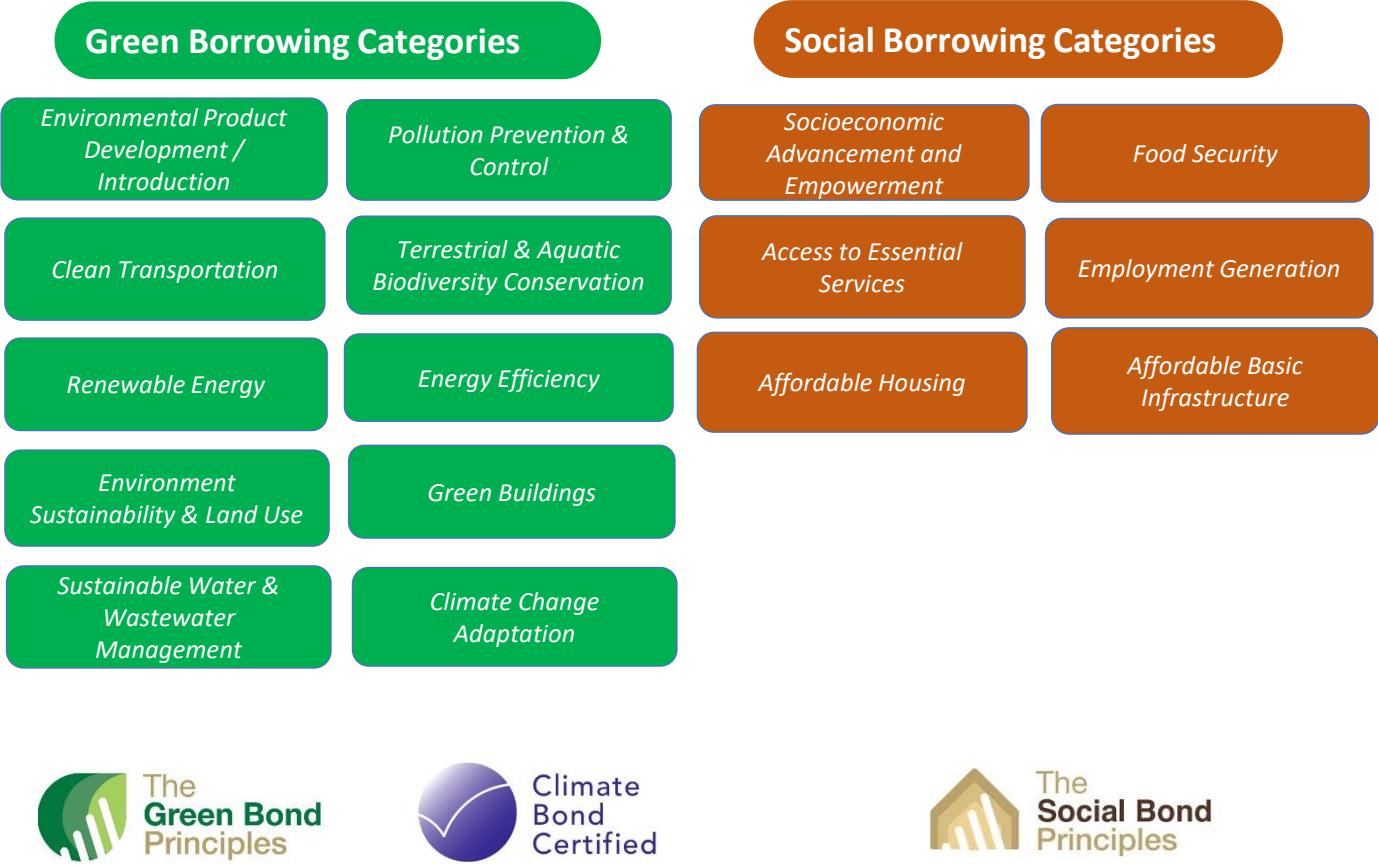
## Objective within the 2021-22 Statement of Intent (SOI)

**“Improve sustainability outcomes within LGFA and assist the local government sector in achieving their sustainability and climate change objectives.”**

- ☐ LGFA committed to reducing its carbon footprint
  - ☐ Achieved Toitū carbonzero certification in June 2021
  - ☐ Target of reducing own greenhouse gas emissions by at least 30% by 2030 (relative to 2018/19)
  - ☐ 60% reduction in paper usage in three years to June 2021
  - ☐ Annual donation to Kauri 2000 Trust in excess of value of our calculated carbon footprint
- ☐ Appointment of Head of Sustainability in April 2021
- ☐ In process of establishing a Sustainability Committee
- ☐ Currently implementing a GSS lending program to member councils
  - ☐ Financial incentive for councils to borrow against sustainable projects
  - ☐ Once councils have borrowed under the GSS lending program, LGFA can then consider issuing GSS bonds against the pool of those assets
- ☐ Consideration given to investments within our Liquid Asset Portfolio – exclusions apply



## Council GSS Borrowing From LGFA



**Note: No decision has been made by LGFA to issue GSS Bonds**

The Global Reporting Initiative (GRI) sustainability reporting standards are the most widely adopted global standards for sustainability reporting and our 2020-21 annual report has been prepared to meet the requirements of the GRI Standards (core option).

LGFA's materiality sustainability topics reflect our significant economic, environmental, and social impacts or that substantively influence the assessments and decisions of our stakeholders.

LGFA's ten material topics are grouped under three overarching principles.

Our organisation	Sustainable finance	Our people
• Culture, ethics and governance	• Cost effective funding	• Health & safety and wellbeing
• Transparency and disclosure	• Environmental and social impact of lending	• Diversity and inclusion
• Carbon footprint	• Collaboration and local engagement	• Capability and development
	• Best practice finance principles	



## ❑ S&P Global Ratings – February 2021

Local Currency AAA / Stable / A-1+ Foreign Currency AA+ / Stable / A-1+

Both long-term ratings raised one notch on 22<sup>nd</sup> February 2021

### Strengths:

- dominant market position as source of funding for New Zealand local government;
- high credit quality of underlying lending;
- extremely strong likelihood of support from the New Zealand Government in a stress scenario;
- robust risk management and experienced management and governance.

### Weaknesses:

- highly concentrated loan portfolio;
- modest risk adjusted capital ratio.



## ❑ Fitch Ratings - November 2020

Local Currency AA+ / Stable/ F1+ Foreign currency rating AA / Positive / F1+

### Fitch notes:

- strong links to the sovereign – classified as a credit linked Public Sector Entity;
- deemed to be of strategic importance;
- sound underlying asset quality of its shareholders, local councils;
- long-term rating is capped by the ratings of the sovereign;
- support of a joint and several liability guarantee.

Long-term foreign-currency Issuer Default Rating placed on positive outlook on 27<sup>th</sup> January 2020

Rating Agency	Domestic Currency	Foreign Currency	Date of Report
	AAA	AA+	22 February 2021
	AA+ (stable outlook)	AA (positive outlook)	4 November 2020

Source: S&P Global Ratings, Fitch Ratings, LGFA

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# **LGFA Debt Market Activity**

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## Issuance Strategy

- ☐ Match NZ Government Bond where possible
  - Maturities, Tenders, AIL paid on behalf of offshore holders
- ☐ Issuance of non NZGB maturity (April 2022, April 2024 and April 2026).
- ☐ Recent move to syndication of new lines (April 2024, April 2029, April 2026, April 2037 and May 2031).
- ☐ Liquidity important – objective of more than NZ\$1 billion per series and soft cap of NZ\$1.75 billion per series.
- ☐ NZD issuance only to date.
- ☐ All LGFA bonds listed on NZX.
- ☐ Objective to target tender issuance every five weeks of NZ\$150 million to NZ\$200 million in size and at least three maturities tendered.

	Forecast Gross Council Borrowing	Forecast Net Council Borrowing	Forecast Gross LGFA Bond Issuance	Forecast Net LGFA Bond Issuance
2021-22	\$2.66 billion	\$877 million	NZ\$2.90 billion	NZ\$995 million
2022-23	\$2.95 billion	\$1.22 billion	NZ\$2.88 billion	NZ\$1.22 billion
2023-24	\$2.68 billion	\$1.11 billion	NZ\$2.85 billion	NZ\$1.17 billion

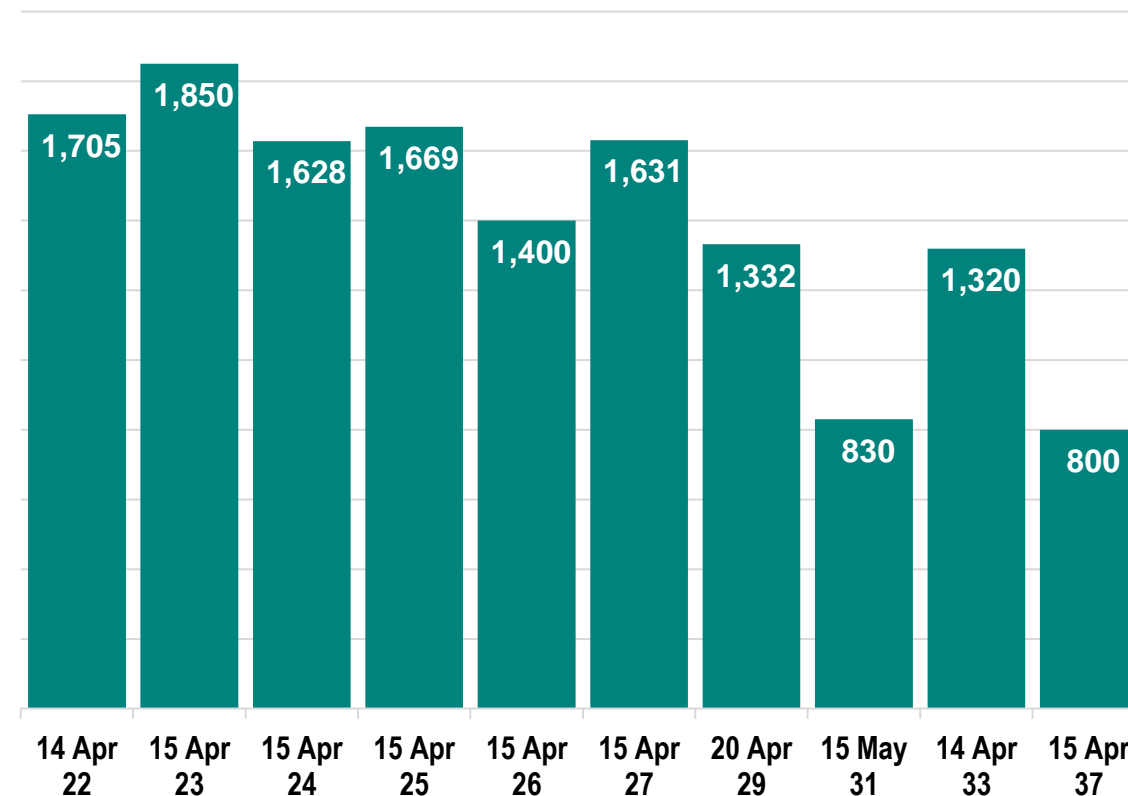
Based on assumed council long-term borrowing of NZ\$2.22 billion in 2021-22 year, NZ\$2.13 billion in 2022-23 year and NZ\$1.95 billion in 2023-24 year.

Source: LGFA SOI forecasts as at 30 June 2021

## LGFA retail bonds on issue (NZ\$ million)

As at 31 August 2021: NZ\$ 14,165 million

Includes NZ\$1,000 million treasury stock



In addition to the retail bonds listed on the NZX, LGFA has NZ\$130 million of wholesale floating rate notes on

# LGFA RETAIL BOND ISSUANCE – HISTORY

## LGFA Retail Bonds Issued by June Financial Year (NZ\$ million)

Maturity	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22 ytd
15-Apr-15	155	10	75								
15-Dec-17	605	245	110	55							
15-Mar-19	75	900	95	40	70	20	40				
15-Apr-20				365	200	190	225				
15-May-21		445	625	100	150	30	70	30			
14-Apr-22							270	440	445	450	
15-Apr-23			355	655	275	65	79	21	100	110	90
15-Apr-24								950	298	280	
15-Apr-25					100	560	309	410	30	60	100
15-Apr-26									1,000	240	60
15-Apr-27				285	470	205	96	220	50	160	45
20-Apr-29									692	480	60
15-May-31										650	80
14-Apr-33						215	140	385	290	140	50
15-Apr-37										700	
<b>Total Volume (NZ\$ million)</b>	<b>835</b>	<b>1600</b>	<b>1260</b>	<b>1500</b>	<b>1265</b>	<b>1285</b>	<b>1229</b>	<b>2456</b>	<b>2905</b>	<b>3270</b>	<b>485</b>
<b>Average Bond Tender Size (NZ\$ million)</b>	<b>209</b>	<b>182</b>	<b>153</b>	<b>188</b>	<b>141</b>	<b>143</b>	<b>137</b>	<b>188</b>	<b>191</b>	<b>195</b>	<b>245</b>
<b>Average Issuance Term (years)</b>	<b>5.34</b>	<b>6.57</b>	<b>7.04</b>	<b>7.92</b>	<b>8.10</b>	<b>8.28</b>	<b>6.07</b>	<b>6.62</b>	<b>6.74</b>	<b>8.67</b>	<b>5.98</b>

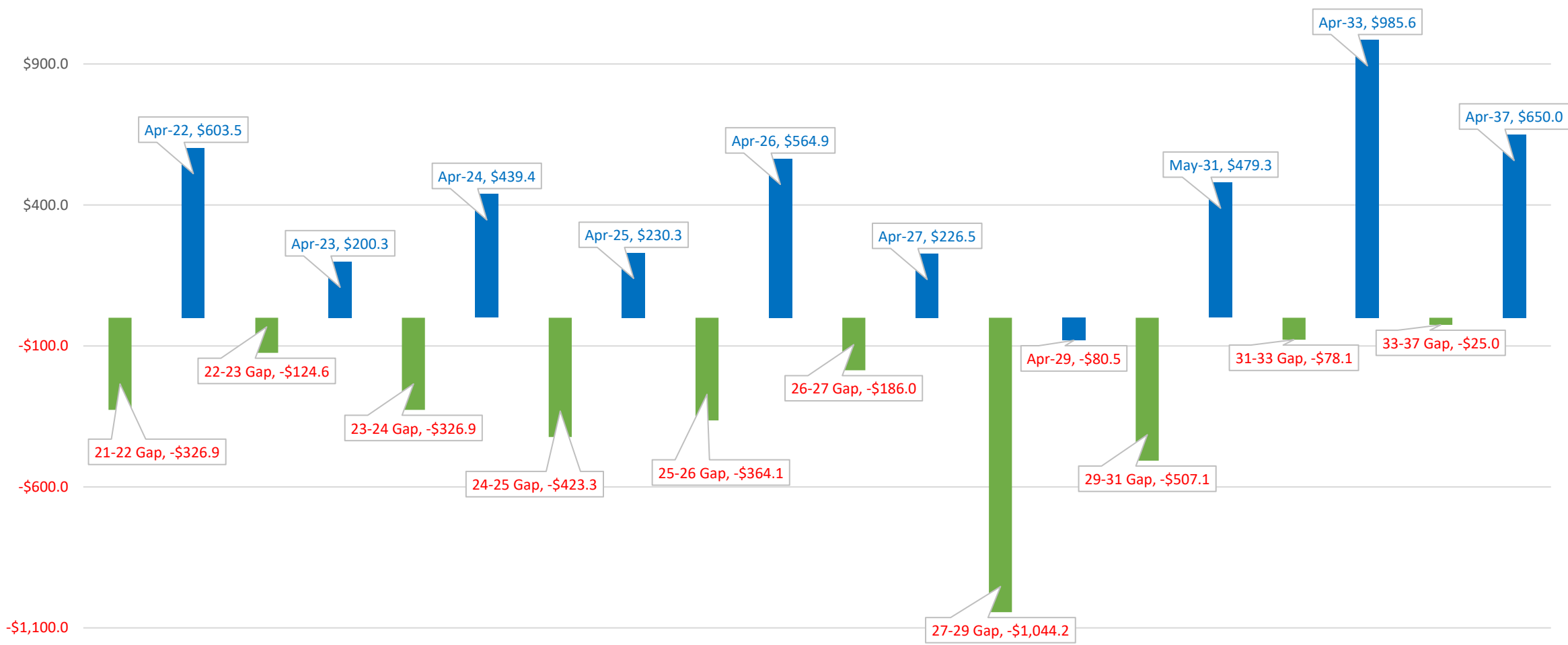
- ☐ Typically a new bond maturity each year.
- ☐ Historically, annual issuance volume NZ\$1.2 billion to NZ\$1.6 billion from 2011-12 until 2017-18.
- ☐ Longer duration of issuance.
- ☐ Average tender size increasing.

Note: in addition to the retail bonds listed on the NZX, LGFA has NZ\$130 million of wholesale floating rate notes on issue not included in this table

**As at 31 August 2021**

Source: LGFA



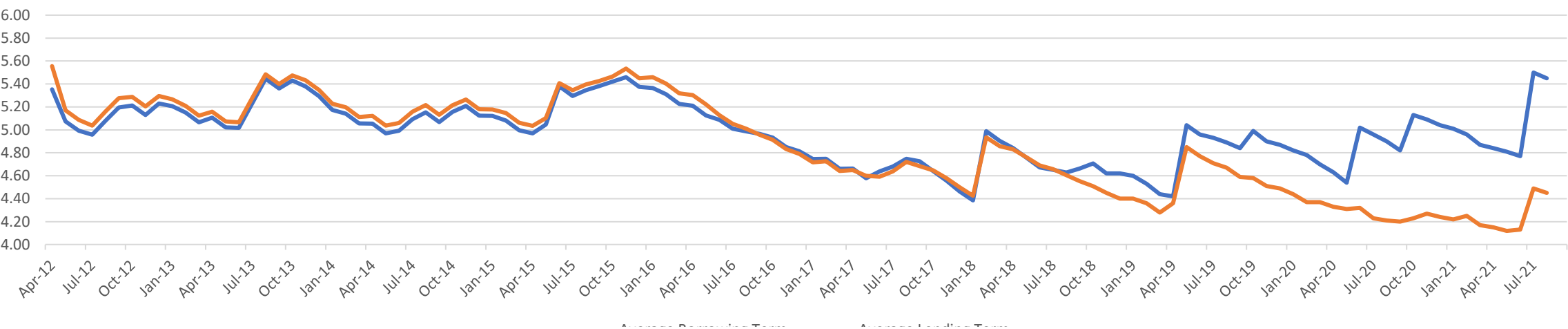


The asset liability mismatch is the difference between LGFA bonds issued and loans to councils for each date or period. The positive outcomes show more LGFA bonds have been issued than loans made to councils for that date or period. The negative outcomes show loans made to councils with maturity dates between LGFA bond maturities.

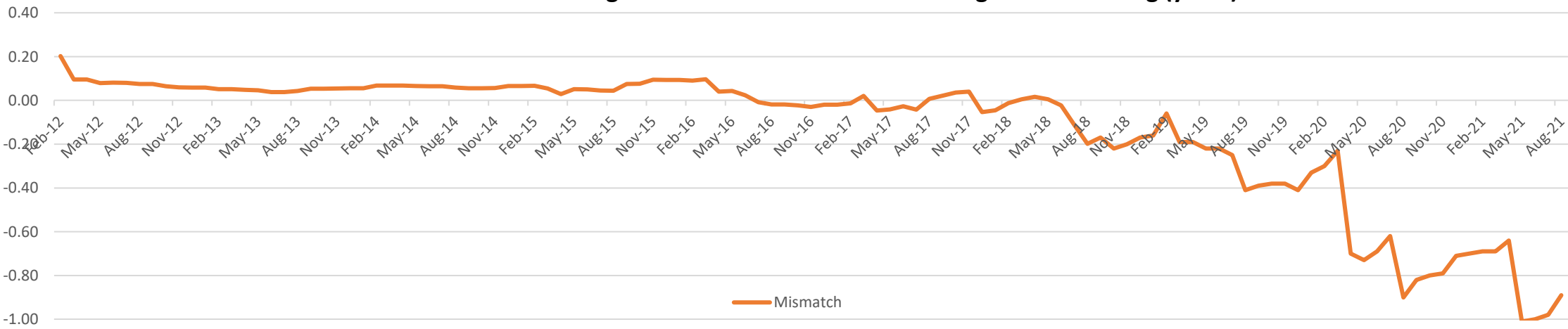
NZ\$ millions  
As at 31 August 2021  
Source: LGFA

# MISMATCH BETWEEN LGFA BONDS AND LOANS

Average term of LGFA bonds outstanding and on-lending (years)



Mismatch between average term of LGFA bonds outstanding and on-lending (years)

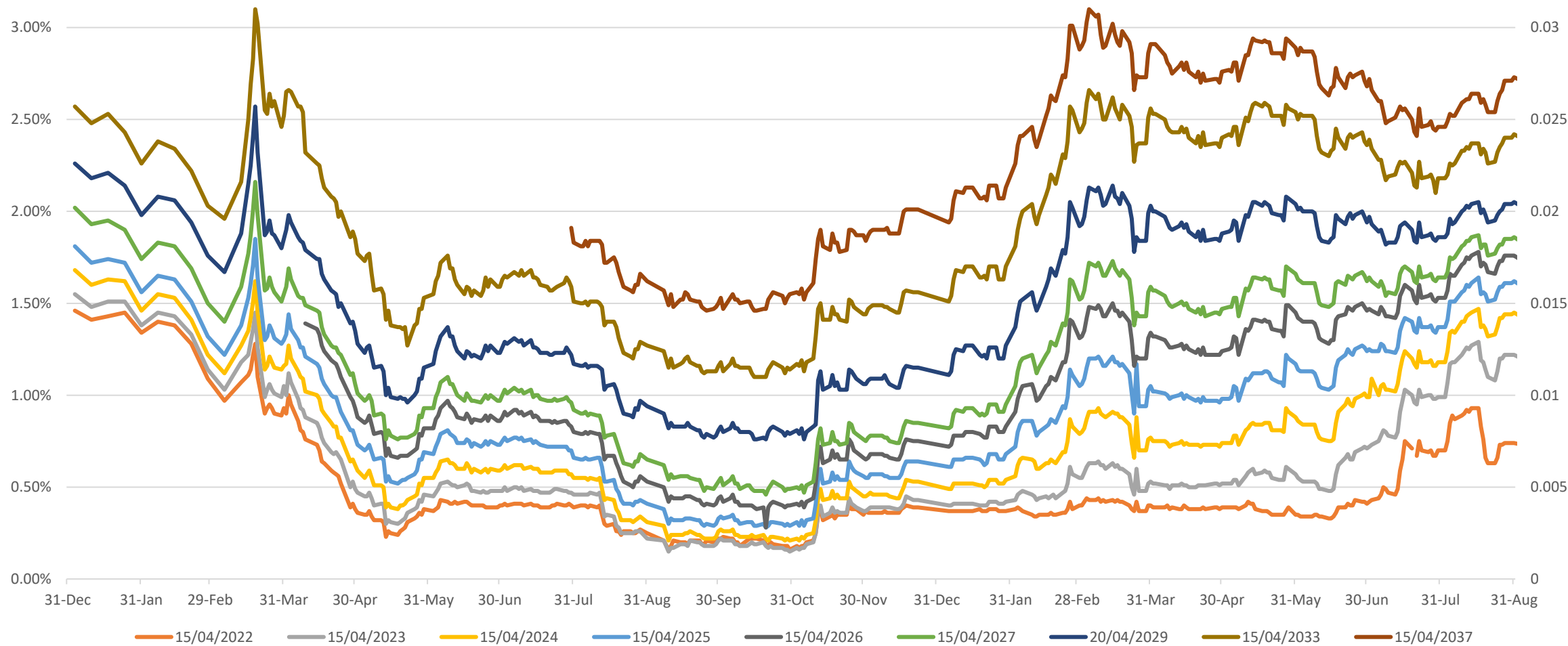


Negative = longer term of bond issuance than on-lending

Source: LGFA

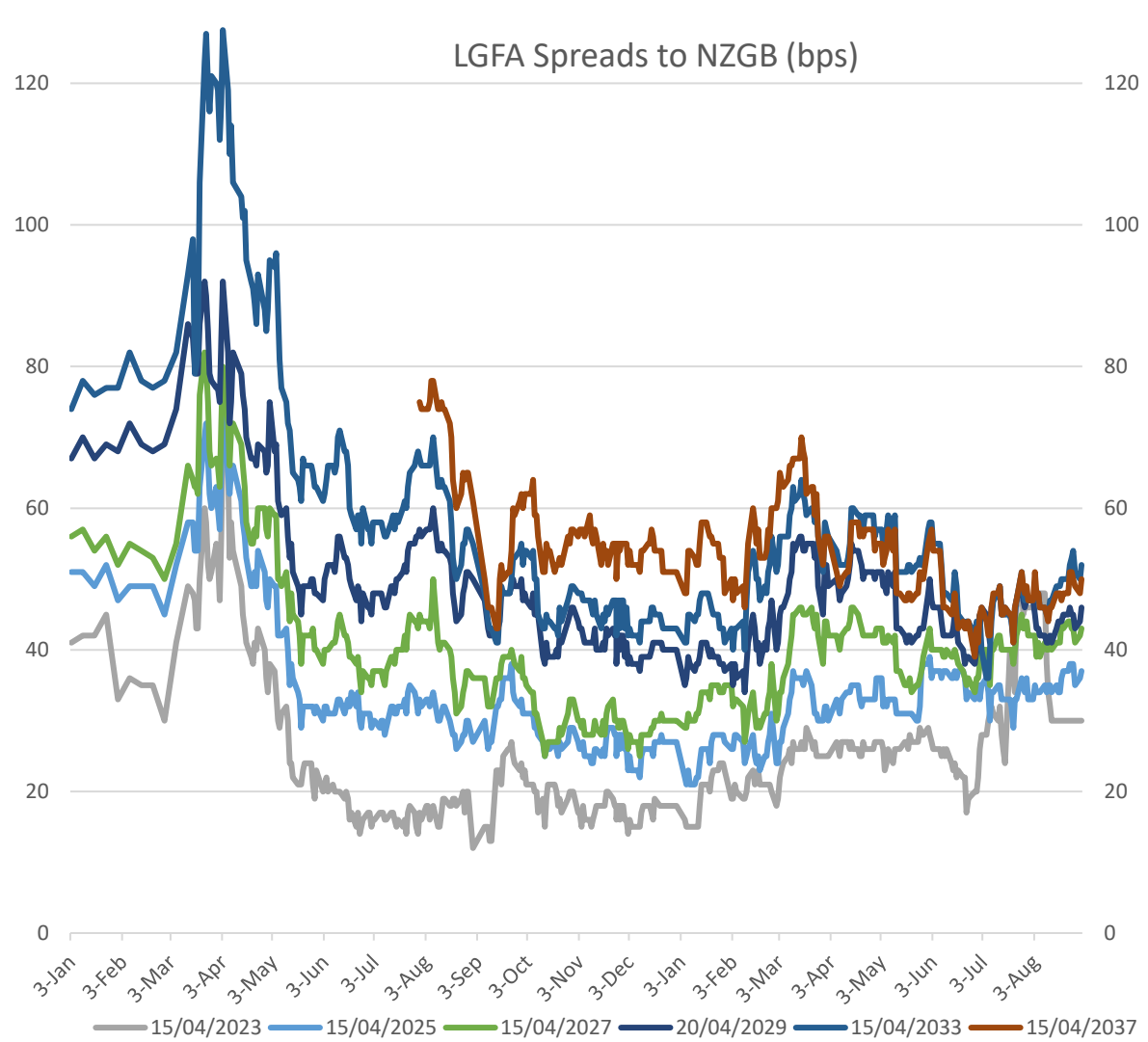
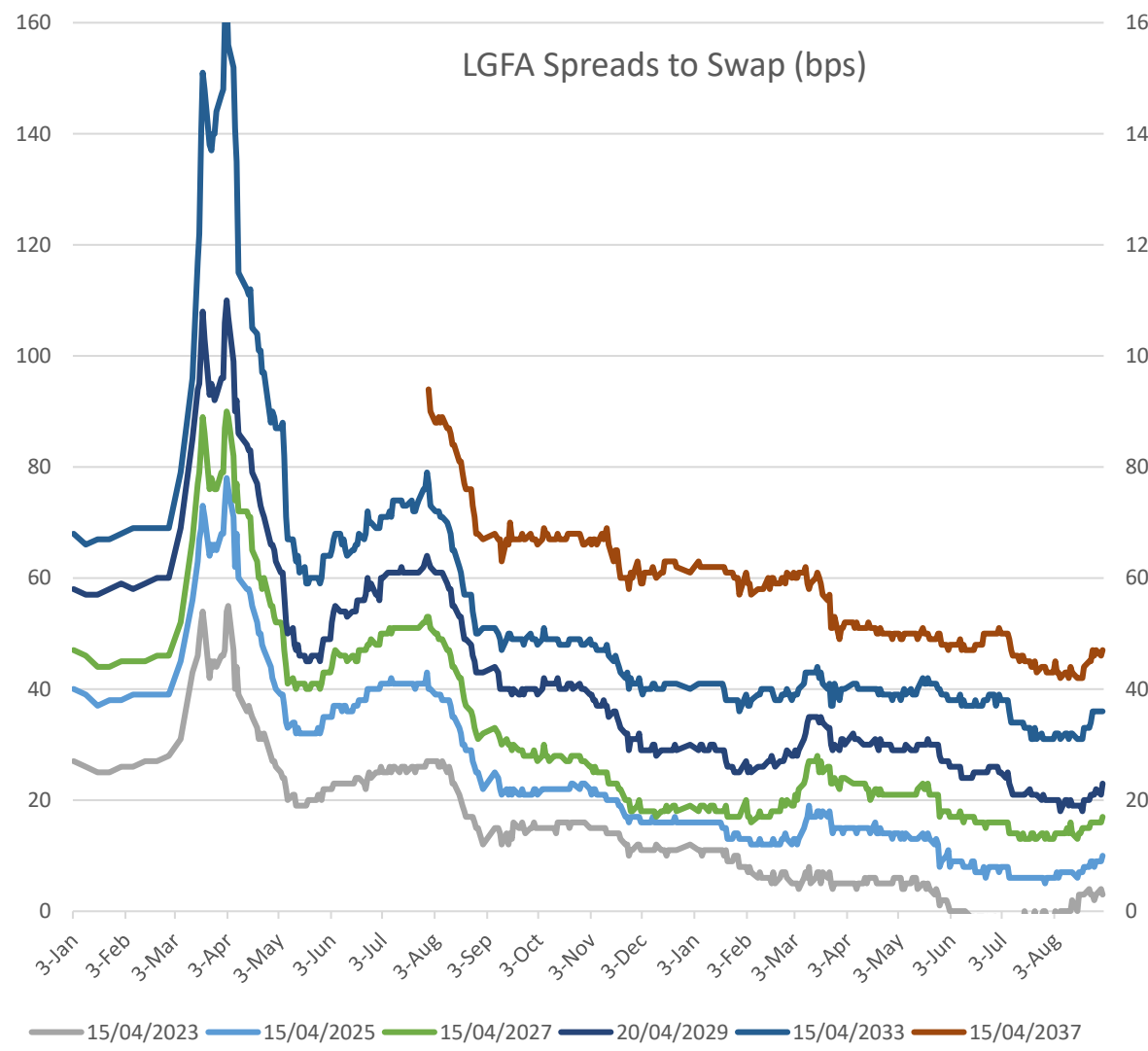


LGFA Bond Yields



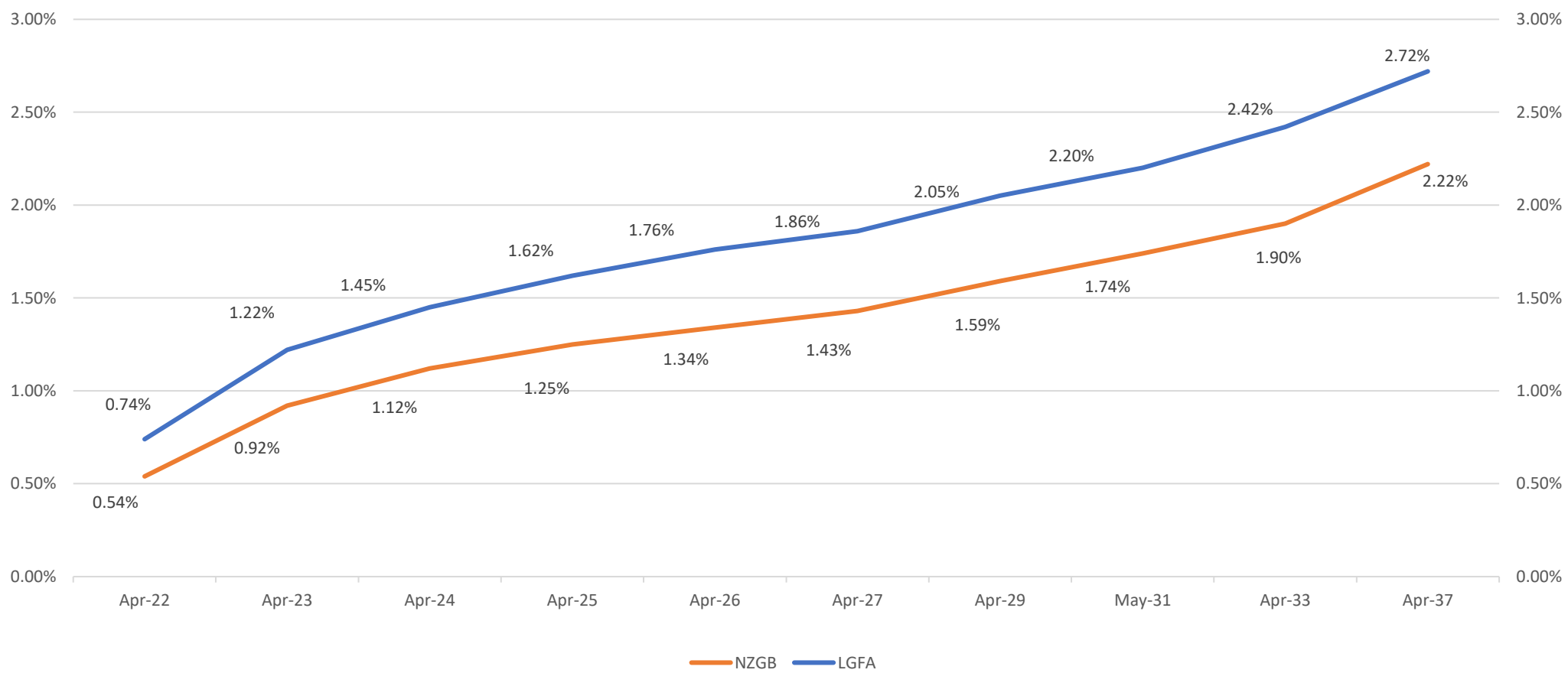
Source: LGFA secondary market end of day with yields sourced from BNZ and Bloomberg

# LGFA BOND SPREADS IN SECONDARY MARKET



Source: LGFA secondary market end of day with spreads sourced from BNZ and Bloomberg

Secondary market yields as at 31 August 2021



NZLGFA Curve on Bloomberg: GC I737

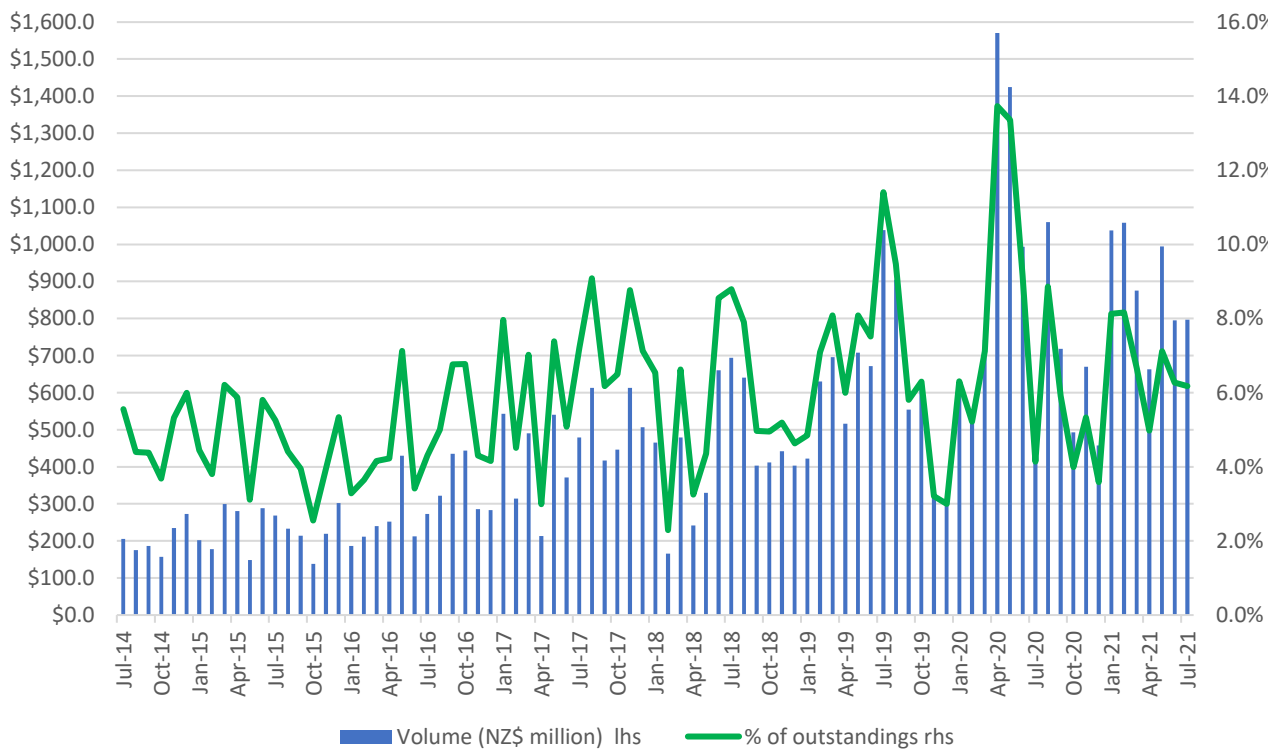
As at 31 August 2021

Source: LGFA

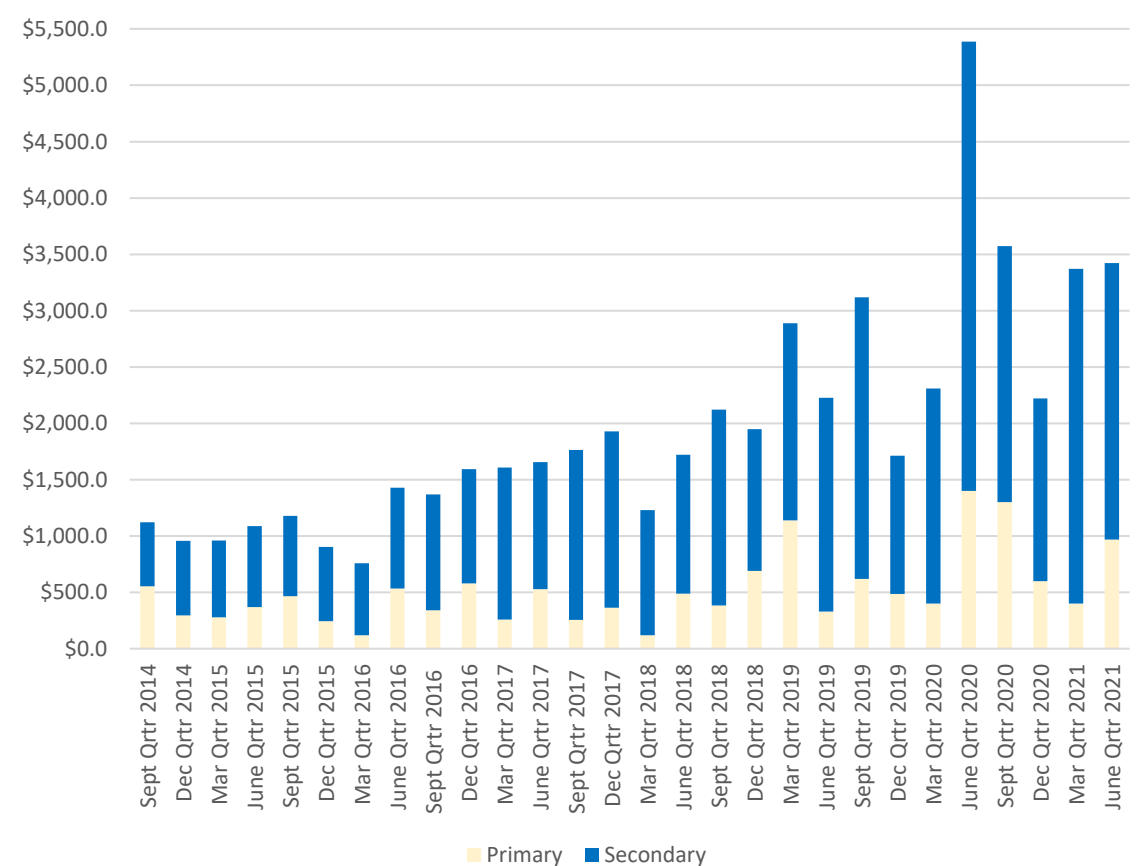


# PRIMARY AND SECONDARY MARKET ACTIVITY

Secondary Market Turnover - Monthly (NZ\$ million)



LGFA Primary and Secondary Market Activity - Quarterly (NZ\$ million)



Source: LGFA

Note: LGFA analysis of change in investor holdings at Computershare registry. Buy side only, does not capture intra day activity or tender activity.  
Activity in LGFA bonds excluded six months prior to maturity.

# Questions



Important Notice and Disclaimer  
Local Government Sector Update  
LGFA Update  
LGFA Debt Market Activity  
**Appendices**





## RANGE OF ACTIVITIES

- ☐ 78 Local Government (“council”) entities.
- ☐ Financial Management
  - “A local authority should ensure prudent stewardship and the efficient and effective use of its resources in the interests of its district or region”. *Local Government Act 2002 S14.*
- ☐ Balanced budget approach – rates reset annually to balance expenditure with operating income.
- ☐ Revenue certainty through rates (property taxes) providing 66% of revenue
  - Rates not affected by level of economic activity or property market;
  - Councils have broad powers to tax (rate) properties;
    - No upper limit on rates income;
    - Rate collection ranks ahead of all other claimants including Inland Revenue Department and mortgagees.
- ☐ No defined benefit pension liabilities or welfare obligations.
- ☐ Debt used essentially to finance new assets.
- ☐ Robust planning with extensive public consultation.
- ☐ Strong institutional framework and relationship with Central Government.
- ☐ Security can be provided to lenders by councils:
  - Charge over rates and future rates income;
  - All LGFA bondholders indirectly have the benefit of a Debenture Trust Deed from each council which gives a charge over rates and future rates income. This security is shared with other council lenders.

Central Government	Mixture of Central and Local Government Funding	Local Government
Education (primary, secondary and tertiary provision)	Public transport operation (typically 53% from Central Government)	Water, wastewater and storm water
Public healthcare and hospitals	Rail infrastructure (negotiated)	Rubbish and recycling collection and disposal
Fire services	Local roads (construction, maintenance, cleaning)	Street cleaning
State highways	Public housing	Health / Sanitation Inspections
Police and corrective facilities		Building inspections
Pensions and welfare		Public facilities (parks, recreation facilities, swimming pools, sports fields)

# NEW ZEALAND COUNCILS AGGREGATED FINANCIAL POSITION

## Assets (NZ\$ billions)

Current Assets	4.72	
Non Current Assets		
Infrastructure	99.29	
Land and Buildings	27.81	
Investments	12.61	
Other	<u>8.19</u>	<u>147.90</u>

## Liabilities (NZ\$ billions)

Debt	17.20	
Non-Equity Liabilities	<u>5.89</u>	<u>23.09</u>

## Net Worth (NZ\$ billions) 129.53

## Revenue (NZ\$ millions)

Taxation revenue		
Property	6,179	
Regulatory income and petrol tax	<u>864</u>	7,043
Sales and other operating income		1,787
Interest and dividend income		1,034
Current grants and subsidies		<u>1,225</u>
<b>Total Operating Income</b>		<b>11,089</b>

## Expenses (NZ\$ millions)

Employee expenses	2,465
Depreciation	2,248
Purchases of goods and services	4,272
Interest expense	832
Current grants and subsidies	<u>1,248</u>
<b>Total Operating Expenses</b>	<b>11,064</b>

## Net Operating Balance (NZ\$ millions) 25

The amounts in this slide have been extracted from the Local Authority Financial Statistics database managed by Statistics New Zealand – calculated as at June 2019 and for the June 2018-19 year. The data comprises the seventy-eight councils that make up the New Zealand Local Government sector.

# LGFA MEMBERS AS AT 31 AUGUST 2021

Shareholders	Total Shares (NZ\$)	Shareholding (%)	Amount borrowed million) (NZ\$	Borrowing (%)	Share Guarantee (%)
New Zealand Government	5,000,000	11.1%			
Auckland Council	3,731,960	8.3%	3372.0	26.2	29.7
Christchurch City Council	3,731,960	8.3%	2007.4	15.6	8.4
Wellington City Council	3,731,958	8.3%	921.0	7.2	5.1
Tauranga City Council	3,731,958	8.3%	535.0	4.2	2.8
Hamilton City Council	3,731,960	8.3%	530.0	4.1	3.0
Wellington Regional Council	3,731,958	8.3%	521.0	4.0	2.8
Kapiti Coast District Council	200,000	0.4%	250.0	1.9	1.1
Hutt City Council	200,000	0.4%	240.7	1.9	1.8
Bay of Plenty Regional Council	3,731,958	8.3%	181.0	1.4	0.9
Tasman District Council	3,731,958	8.3%	202.6	1.6	0.2
Waimakariri District Council	200,000	0.4%	170.0	1.3	1.0
Hastings District Council	746,392	1.7%	228.0	1.8	1.2
Whangarei District Council	1,492,784	3.3%	172.0	1.3	1.6
Palmerston North City Council	200,000	0.4%	172.0	1.3	1.6
New Plymouth District Council	200,000	0.4%	180.5	1.4	1.5
Horowhenua District Council	200,000	0.4%	114.0	0.9	0.6
Taupo District Council	200,000	0.4%	135.0	1.0	1.1
South Taranaki District Council	200,000	0.4%	95.0	0.7	0.7
Marlborough District Council	400,000	0.9%	117.3	0.9	1.1
Whanganui District Council	200,000	0.4%	107.5	0.8	1.0
Western Bay of Plenty District Council	3,731,958	8.3%	70.0	0.5	1.2
Manawatu District Council	200,000	0.4%	84.1	0.7	0.6
Whakatane District Council	200,000	0.4%	77.0	0.6	0.7
Waipa District Council	200,000	0.4%	90.0	0.7	1.0
Gisborne District Council	200,000	0.4%	80.7	0.6	1.0
Thames-Coromandel District Council	200,000	0.4%	73.0	0.6	1.1
Masterton District Council	200,000	0.4%	48.5	0.4	0.5
Hauraki District Council	200,000	0.4%	44.0	0.3	0.5
Selwyn District Council	373,196	0.8%	60.0	0.5	1.0
Otorohanga District Council	200,000	0.4%	0.0	0.0	0.2
<b>Total</b>	<b>45,000,000</b>		<b>10879.3</b>	<b>84.5</b>	<b>75.0</b>

Note: Total shares includes called and uncalled shares

Source: LGFA



# LGFA MEMBERS (CONTINUED) AS AT 31 AUGUST 2021

Borrowers and Guarantors	Amount borrowed (NZ\$ million)	Borrowing (%)	Share of Guarantee (%)
Ashburton District Council	70.6	0.5	0.6
Canterbury Regional Council	73.0	0.6	1.8
Central Otago District Council	0.0	0.0	0.5
Central Hawke's Bay District Council	22.0	0.2	0.3
Clutha District Council	22.0	0.2	0.4
Far North District Council	61.5	0.5	1.5
Gore District Council	32.5	0.3	0.3
Grey District Council	25.6	0.2	0.3
Hawke's Bay Regional Council	29.8	0.2	0.4
Hurunui District Council	38.0	0.3	0.3
Invercargill City Council	68.5	0.5	0.9
Kaipara District Council	44.0	0.3	0.6
Manawatu-Wanganui Regional Council	54.0	0.4	0.7
Matamata-Piako District Council	30.0	0.2	0.6
Napier City Council	0.0	0.0	1.0
Nelson City Council	105.0	0.8	1.2
Northland Regional Council	14.0	0.1	0.5
Porirua City Council	156.5	1.2	1.1
Queenstown-Lakes District Council	175.1	1.4	1.3
Rotorua District Council	246.6	1.9	1.5
Ruapehu District Council	29.4	0.2	0.4
South Wairarapa District Council	24.4	0.2	0.5
Southland District Council	20.0	0.2	0.8
South Waikato District Council	29.0	0.2	0.2
Stratford District Council	22.2	0.2	0.2
Taranaki Regional Council	5.0	0.0	0.4
Tararua District Council	45.0	0.3	1.2
Timaru District Council	139.6	1.1	0.9
Upper Hutt City Council	68.0	0.5	0.7
Waitaki District Council	20.0	0.2	0.5
Waikato District Council	80.0	0.6	1.4
Waikato Regional Council	32.0	0.2	1.5
Waitomo District Council	34.0	0.3	0.3
Westland District Council	21.8	0.2	0.3
<b>Total</b>	<b>1839.1</b>	<b>14.3</b>	<b>25.0</b>

Source: LGFA

# LGFA MEMBERS (CONTINUED) AS AT 31 AUGUST 2021

Borrowers Only	Amount borrowed (NZ\$ million)	Borrowing (%)	Share of Guarantee (%)
Buller District Council	20.0	0.2	Nil
Carterton District Council	10.0	0.1	Nil
Kaikoura District Council	5.0	0.0	Nil
Kawerau District Council	0.0	0.0	Nil
Mackenzie District Council	0.0	0.0	Nil
Opotiki District Council	8.5	0.1	Nil
Rangitikei District Council	3.0	0.0	Nil
Wairoa District Council	8.0	0.1	Nil
West Coast Regional Council	8.6	0.1	Nil
<b>Total</b>	<b>63.1</b>	<b>0.5</b>	<b>Nil</b>

Council Controlled Organisations	Amount borrowed (NZ\$ million)	Borrowing (%)	Share of Guarantee (%)
Invercargill City Holdings Ltd	85.8	0.7	Nil
<b>Total</b>	<b>85.8</b>	<b>0.7</b>	
<b>Total Borrowing from LGFA</b>	<b>12,867.3</b>	<b>100.0</b>	<b>100</b>

Source: LGFA

# New Zealand Councils External Credit Ratings

Council	S&P	Fitch	Moody's
Ashburton District Council		AA+	
Auckland Council	AA		Aa2
Bay of Plenty Regional Council	AA		
Christchurch City Council	AA-		
Dunedin City Council	AA		
Canterbury Regional Council		AA+	
Hamilton City Council	AA-		
Hastings District Council	AA		
Horowhenua District Council	A+ (pos outlook)		
Hutt City Council	AA		
Invercargill City Council		AA+	
Kapiti Coast District Council	AA (neg outlook)		
Marlborough District Council	AA+		
Nelson City Council	AA		
New Plymouth District Council	AA+		
Palmerston North City Council	AA		
Porirua City Council	AA		
Queenstown-Lakes District Council		AA-	
Rotorua District Council		AA-	
Selwyn District Council		AA+	
South Taranaki District Council	AA		
Tasman District Council	AA (neg outlook)		
Taupo District Council	AA+		
Tauranga City Council	A+		
Timaru District Council		AA-	
Waimakariri District Council	AA		
Waipa District Council		AA-	
Wellington City Council	AA+		
Wellington Regional Council	AA+		
Whanganui District Council	AA		
Western Bay of Plenty District Council	AA (pos outlook)		
Whangarei District Council	AA+ (neg outlook)		

32 councils in New Zealand have credit ratings –  
31 are members of LGFA.

Over the past year:

- ☐ Six councils upgraded to AA+ on the back of the upgrade of the NZ sovereign rating.
- ☐ South Taranaki District Council was upgraded from AA- to AA.
- ☐ Horowhenua District Council and Western Bay District Council outlook revised to positive.
- ☐ Tauranga City Council downgraded from AA- to A+.
- ☐ Tasman District Council, Hastings District Council and Whangarei District Council outlook revised to negative.

As at 31 August 2021

Source: S&P Global Ratings, Fitch Ratings, Moody's Investor Services, LGFA



LGFA undertakes its own internal credit assessment and rating process for all member councils using most recent annual reports (June 2020)

## Primary Criteria

- Debt levels relative to population – affordability
- Debt levels relative to asset base
- Ability to repay debt
- Ability to service debt – interest cover
- Population trend

## Secondary Criteria

- 30 Year Infrastructure Strategy
  - Quality of Assets
  - Capital Expenditure Plan
- Risk Management
  - Insurance
- Governance
- Financial flexibility
- Cashflow
- Budget performance (balanced budget)
- Affordability of rates / Deprivation Index
- Natural hazards
- Group activities (CCOs)

**LGFA member councils by internal rating category**

LGFA Internal Ratings	2012	2013	2014	2015	2016	2017	2018	2019	2020
AA+	1	2	2	4	4	6	7	8	9
AA	12	12	12	10	12	13	19	17	22
AA-	13	13	16	15	19	17	19	23	23
A+	8	6	3	11	10	12	13	10	12
A	6	10	11	6	6	3	4	4	5
A-	5	2	1	1	0	2	2	2	1

**As at 30 June each year**

**Source: LGFA internal models**

# LGFA FINANCIAL COVENANTS – MEMBER COUNCIL OUTCOMES FOR JUNE 2020 YEAR

## LGFA Financial Covenants – Councils as at 30 June 2020 with an external credit rating (30)

Foundation Policy Covenant	Net Debt / Total Revenue <250% <sup>1</sup>	Net Interest / Total Revenue <20%	Net Interest / Rates <30%
Range of councils' compliance	-121.4% to 202.6%	-1.5% to 7.8%	-3.6% to 15.2%

<sup>1</sup>Reflects the current alternative Net Debt/Total Revenue covenant that currently applies for councils with a long-term credit rating of 'A' equivalent or higher.

## LGFA Financial Covenants – Councils as at 30 June 2020 without an external credit rating (35)

Lending Policy Covenant	Net Debt / Total Revenue <175%	Net Interest / Total Revenue <20%	Net Interest / Rates <25%
Range of councils' compliance	-98.6% to 125.7%	-0.9% to 4.4%	-2.7% to 7.7%

- ☐ Note some negative outcomes due to some councils having negative **Net Debt i.e. financial assets and investments > borrowings.**
- ☐ LGFA councils operating within financial covenants.
- ☐ Ranges highlight the differences between councils.
- ☐ Sufficient financial headroom for all councils.
- ☐ Improvement from 2013 for most councils
  - Revenue increased
  - Interest rates lower
  - Capex and debt constrained

Source: LGFA using data from individual council annual reports for the financial year ending 30 June 2020

# PERFORMANCE UNDER LGFA COVENANTS

LGFA councils with an external credit rating (30 in 2020, 29 in 2019, 26 in 2018, 23 in 2017, 22 in 2016, 20 in 2015 and 17 in both 2014 and 2013)

Financial Covenant	2020	2019	2018	2017	2016	2015	2014	2013
Net Debt to Revenue	77.0%	68.8%	76.0%	86.0%	87.9%	96.4%	104.7%	111.8%
Net Interest to Revenue	3.8%	3.5%	4.0%	5.3%	6.1%	6.8%	6.6%	7.3%
Net Interest to Rates	6.0%	5.5%	6.1%	8.1%	9.1%	10.0%	9.6%	11.1%

LGFA unrated councils (35 in 2020, 34 in 2019, 29 in 2018, 29 in 2017, 28 in 2016, 25 in 2015, 26 in 2014 and 21 in 2013)

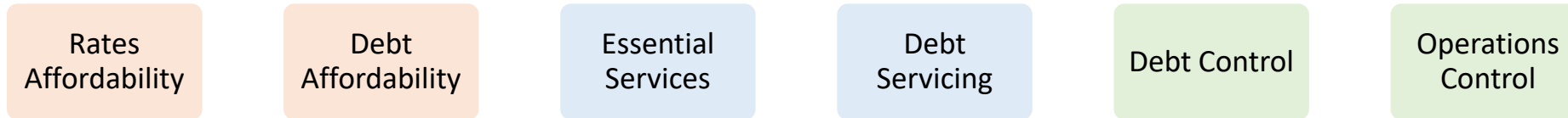
Financial Covenant	2020	2019	2018	2017	2016	2015	2014	2013
Net Debt to Revenue	27.5%	30.0%	32.3%	29.9%	32.4%	38.2%	42.6%	52.5%
Net Interest to Revenue	1.6%	1.7%	1.9%	5.3%	6.1%	6.8%	6.6%	7.3%
Net Interest to Rates	2.7%	2.8%	2.9%	8.1%	9.1%	10.0%	9.6%	11.1%

Calculated by simple average of councils in each group

Source: LGFA using data from individual council annual reports



- ❑ Local Government Framework reduces risk of financial distress – no historical default by a council.
- ❑ Councils have own Treasury Management and borrowing policies – most have independent advice.
- ❑ Council financial oversight by Office of Auditor General (OAG), Audit NZ and Department of Internal Affairs.
- ❑ Councils under Local Government (Financial Reporting and Prudence) Regulations 2014 required to report annually on performance against benchmarks including:



- ❑ Six step intervention process possible by Central Government



- ❑ Councils required to comply with LGFA lending covenants

Annual attestation by council

LGFA credit watch-list in place

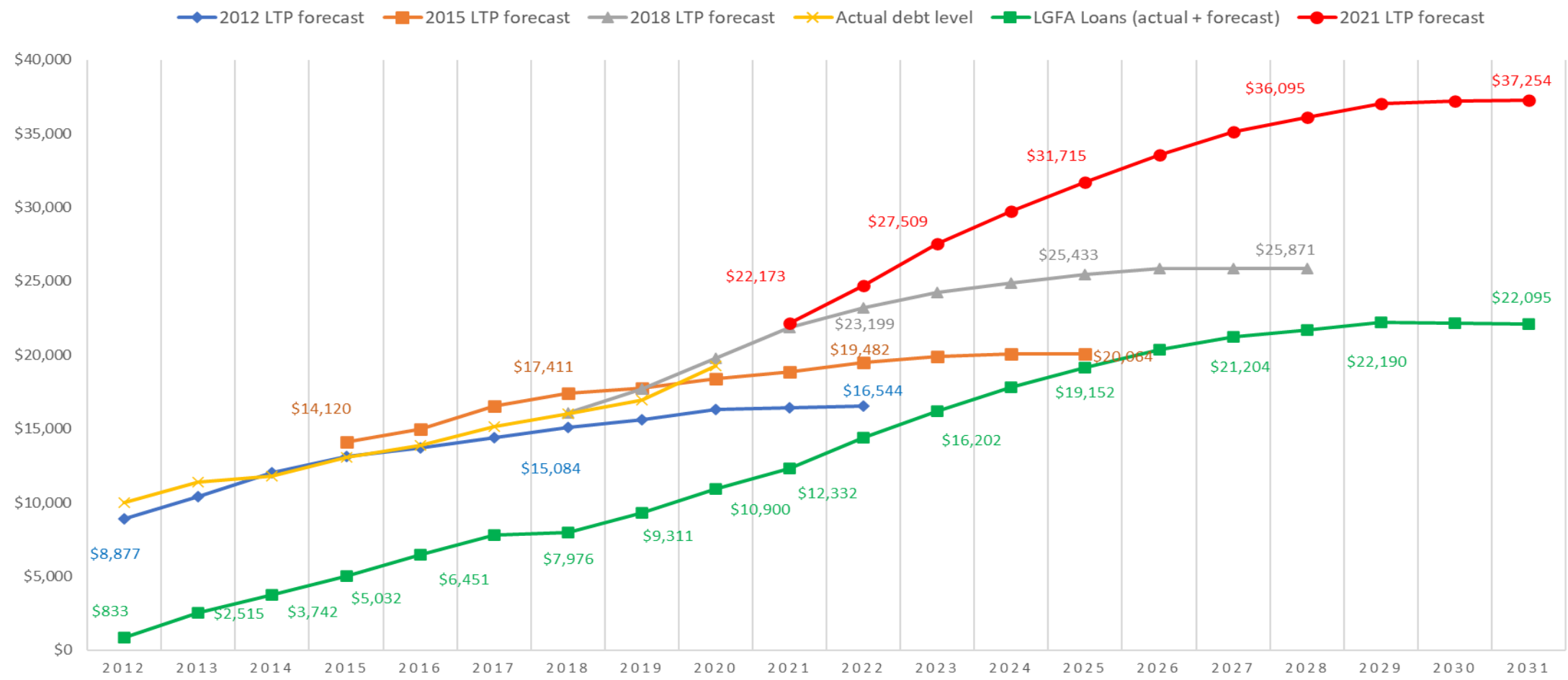
LGFA credit analysis and monitoring performed through the year

LGFA not obligated to lend to council members (except under council standby facilities provided by LGFA)

- ❑ Covenant breach in respect of securities (Bonds/FRN/CP) issued by a council is an Event of Review – after 30 days LGFA can seek repayment of loans.

- ❑ 32 LGFA member councils have credit ratings (A+ to AA+ range).
- ❑ LGFA undertakes detailed credit analysis of each council when they apply to join LGFA (and ongoing) - not every council has been accepted as a member.
- ❑ A council default becomes a timing issue for LGFA
  - LGFA lending secured against rates revenue under Debenture Trust Deed
  - Unlikely to be other material claimants on rates revenue given LGFA is the dominant lender to councils
  - Council's Debenture Trustee appoints receiver and a special rate (property tax) levied on all properties in the council region to meet secured obligations when due
  - Rates (property taxes) unavoidable and first ranking claim over property
- ❑ Sources of LGFA liquidity and additional capital
  - NZ\$1.5 billion liquidity facility from NZ Government
  - Liquid Assets Portfolio
  - Issuance of additional LGFA Bills and Bonds
  - Conversion of Borrower Notes into equity
  - Uncalled capital of NZ\$20 million
- ❑ Beneficiaries of the council guarantee (including LGFA bondholders) can also call upon the guarantee from councils in prescribed circumstances.
- ❑ **Central Government does not guarantee obligations of either LGFA or council members.**

## COUNCIL DEBT LEVELS - LTP FORECASTS AND ACTUAL



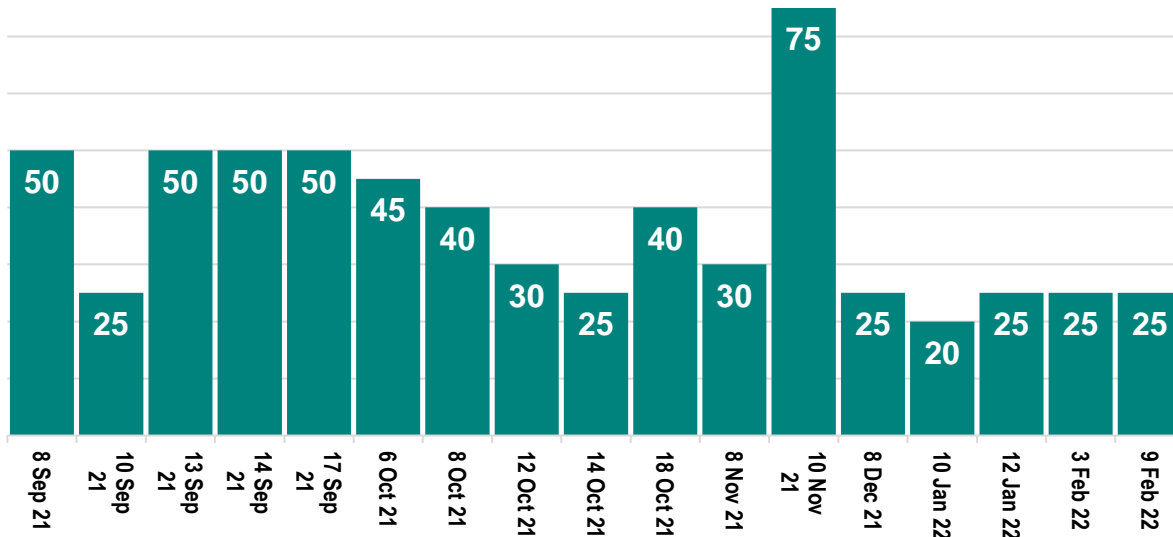
Source: LGFA with underlying data sourced from each councils' Draft Long Term Plan (LTP). LGFA assets from Annual Reports and SOI 2020-21



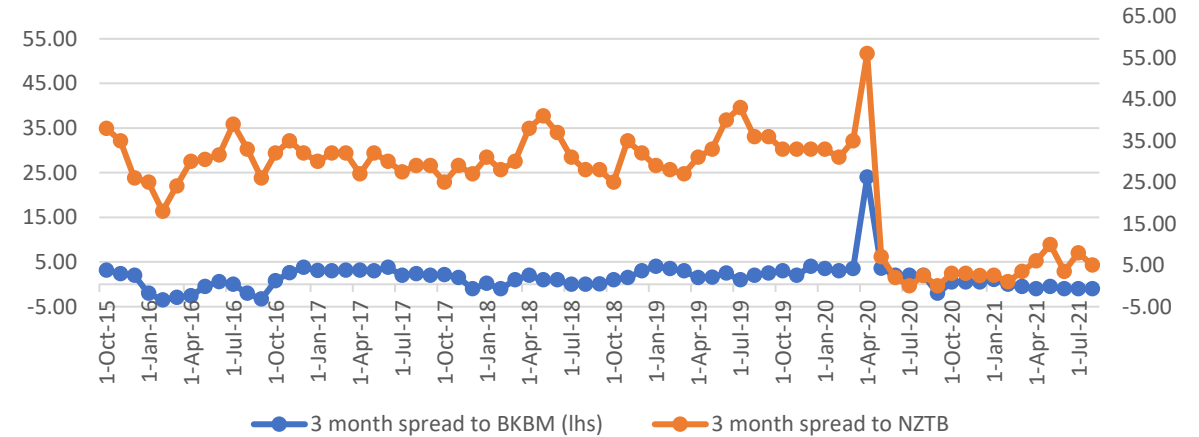
# LGFA BILL ISSUANCE

- ❑ Commenced Issuance in October 2015.
- ❑ Monthly tenders via Yieldbroker.
  - NZ\$25 million 3 month Bills
  - NZ\$25 million 6 month Bills
- ❑ NZ\$630 million on issue as at 31 August 2021.
  - NZ\$225 million of tender issuance
  - NZ\$405 million of reverse enquiry private placements
- ❑ Weighted average issuance yield between 0.31% and 0.85%.
- ❑ Rated A-1+ by S&P.
- ❑ Same security as LGFA Bonds.
- ❑ LGFA pays Approved Issuer Levy (AIL) on behalf of investors.

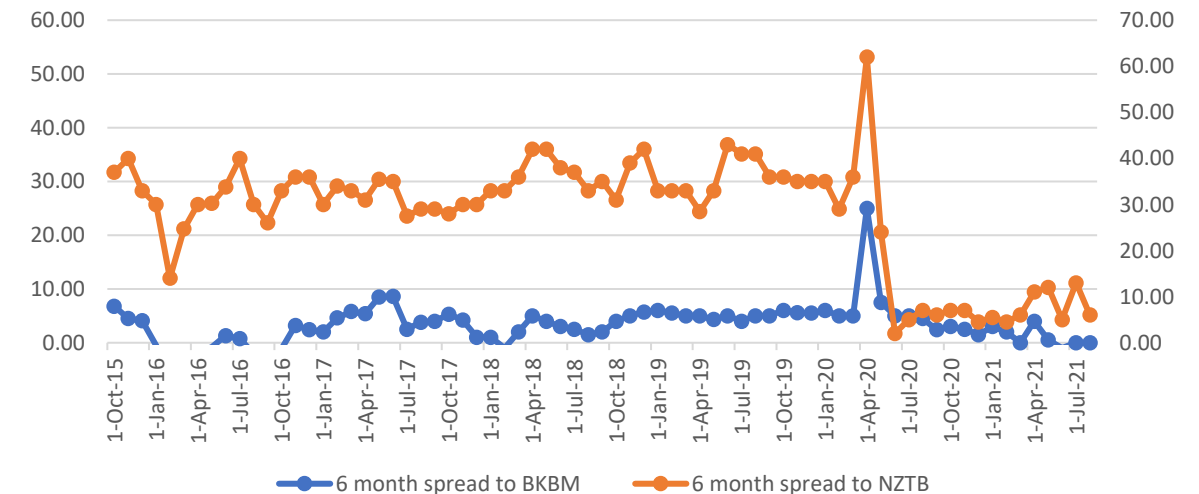
**LGFA bills on issue**  
As at 31 August 2021: NZ\$ 630 million



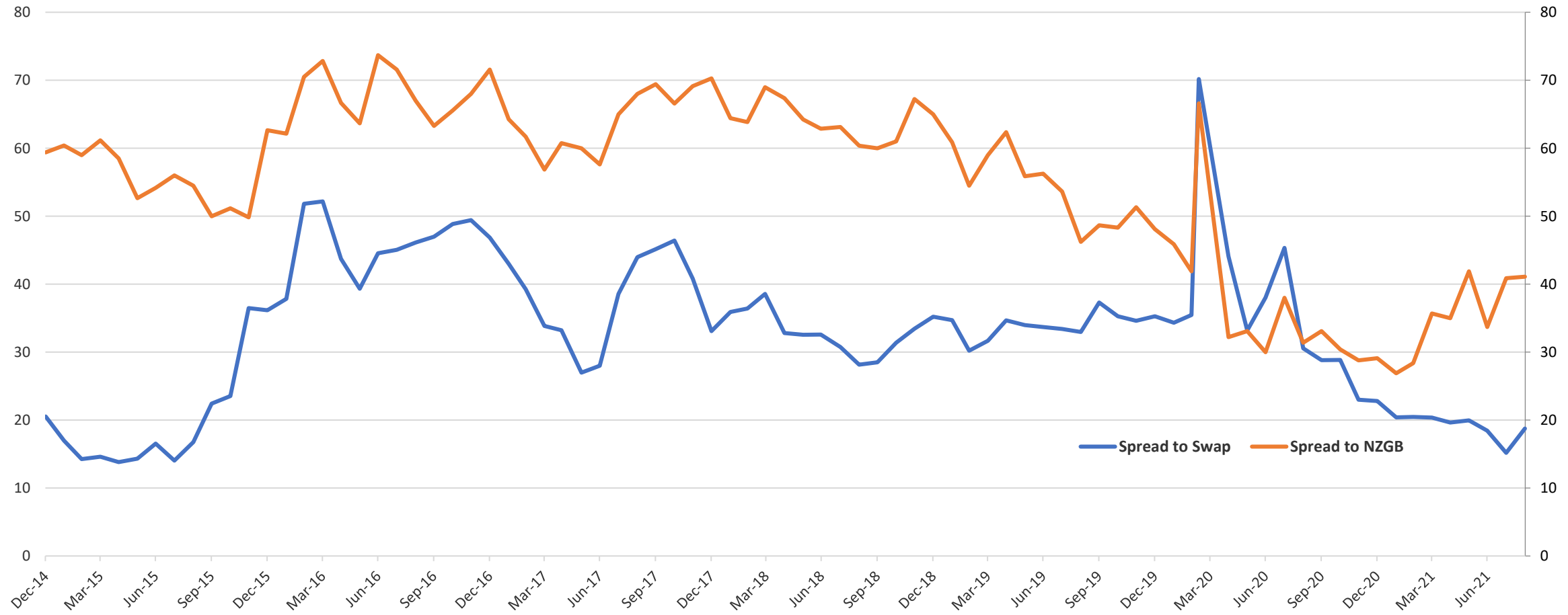
**3 month LGFA Bill Spreads (bps)**



**6 month LGFA Bill Spreads (bps)**

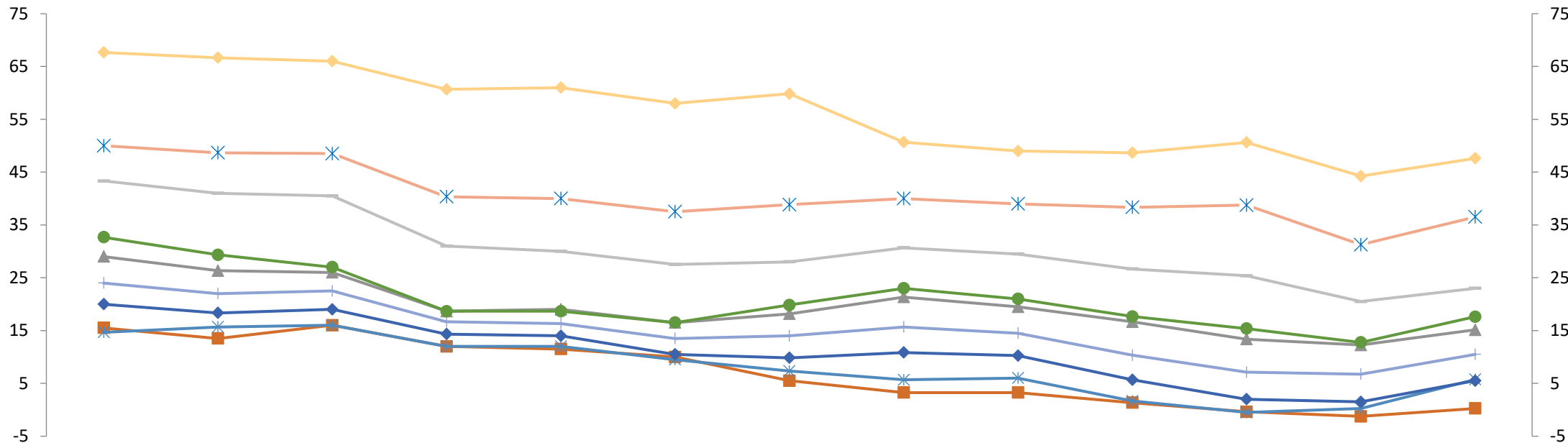


# LGFA SPREADS TO NZGB AND SWAP (bps)



Secondary market levels as at end of each month taken from end of month closing rate sheets published by NZ banks  
Simple average of existing LGFA bond maturities

# LGFA SPREADS TO SWAP (bps)



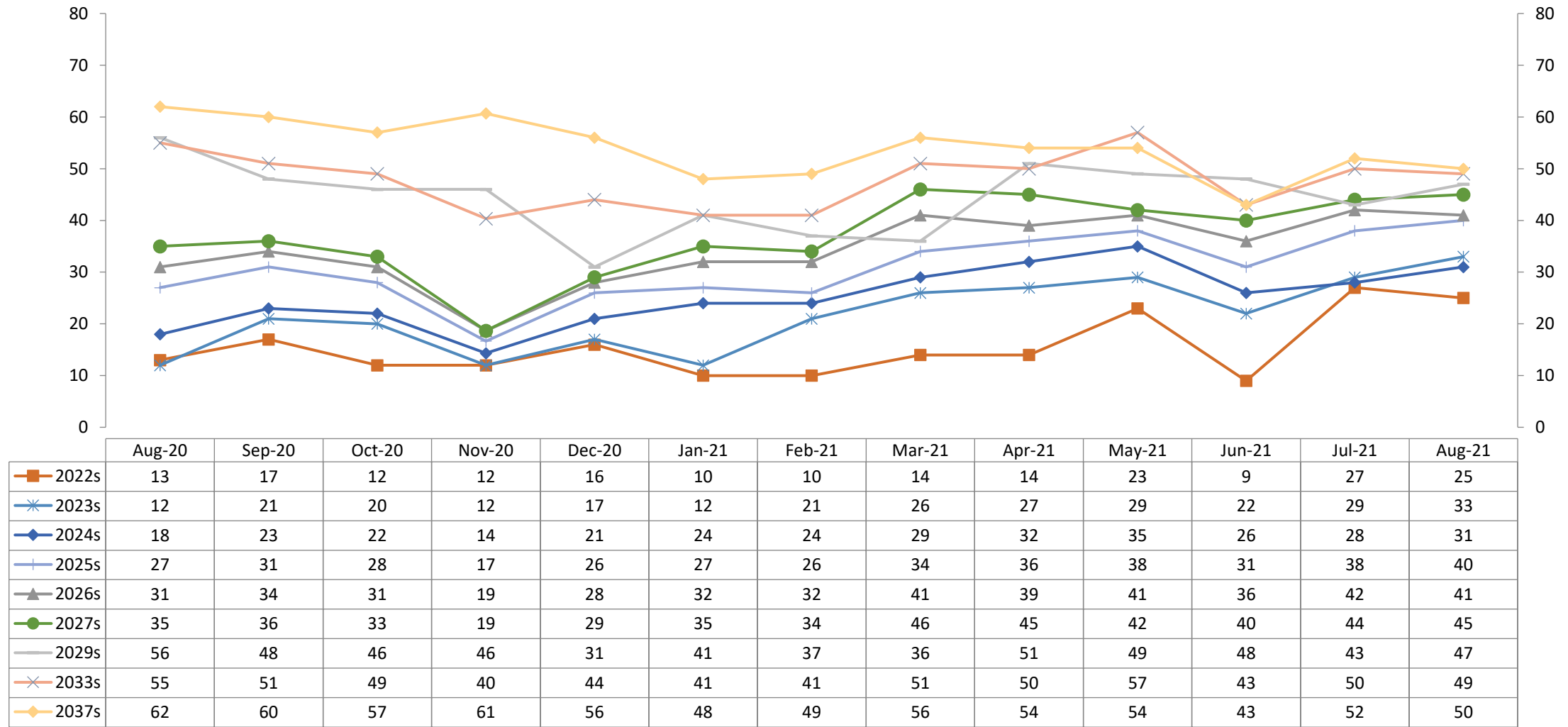
	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21
2022s	16	14	16	12	12	10	6	3	3	1	0	-1	0
2023s	15	16	16	12	12	10	7	6	6	2	-1	0	6
2024s	20	18	19	14	14	11	10	11	10	6	2	2	6
2026s	29	26	26	19	19	17	18	21	20	17	13	12	15
2037s	68	67	66	61	61	58	60	51	49	49	51	44	48
2025s	24	22	23	17	16	14	14	16	15	10	7	7	11
2027s	33	29	27	19	19	17	20	23	21	18	15	13	18
2029s	43	41	41	31	30	28	28	31	30	27	25	21	23
2033s	50	49	49	40	40	38	39	40	39	38	39	31	37

Secondary market levels as at end of each month taken from end of month closing rate sheets

Source: LGFA



# LGFA SPREADS TO NZGB (bps)

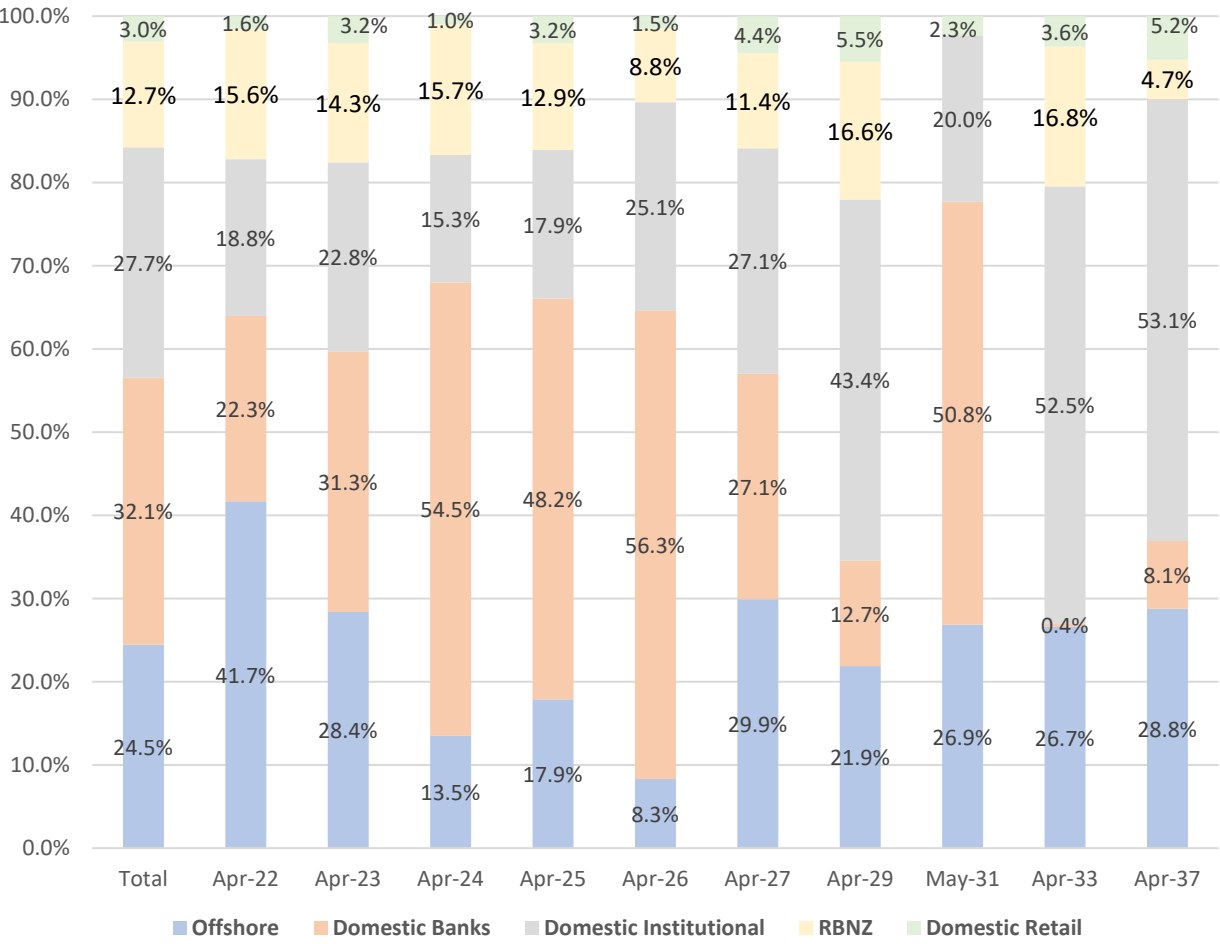


Secondary market levels as at end of each month taken from end of month closing rate sheets published by NZ banks

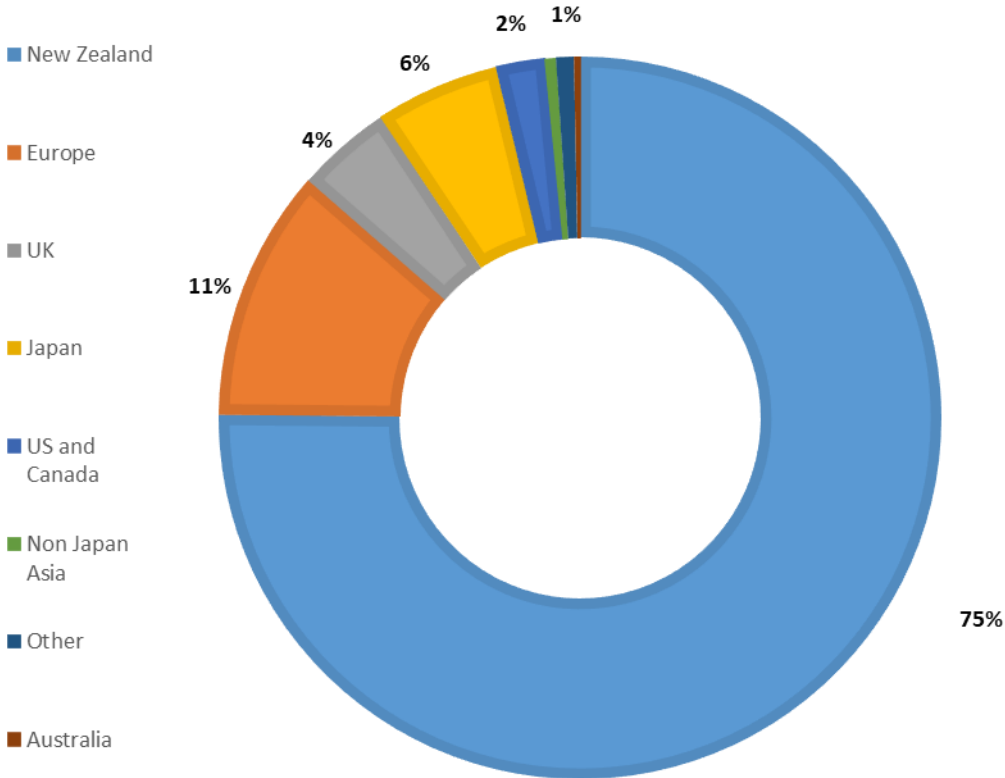
Source: LGFA

# WHO HOLDS LGFA BONDS?

Holdings of LGFA Bonds by Investor Group as at 31 August 2021



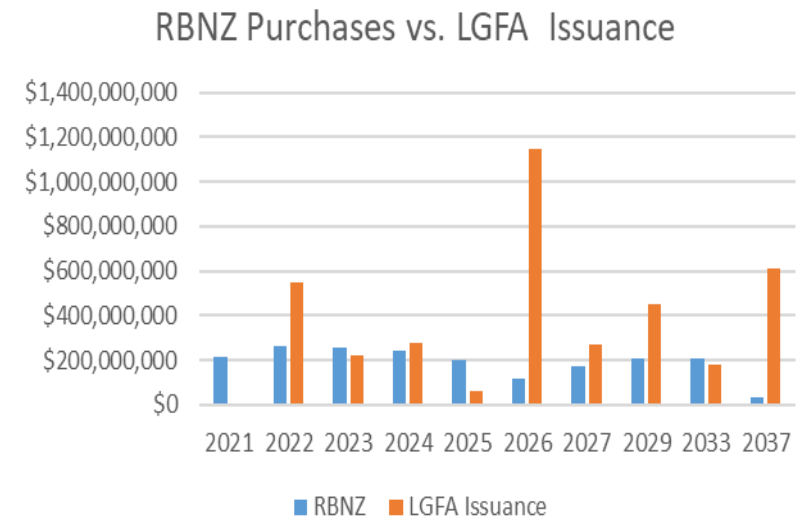
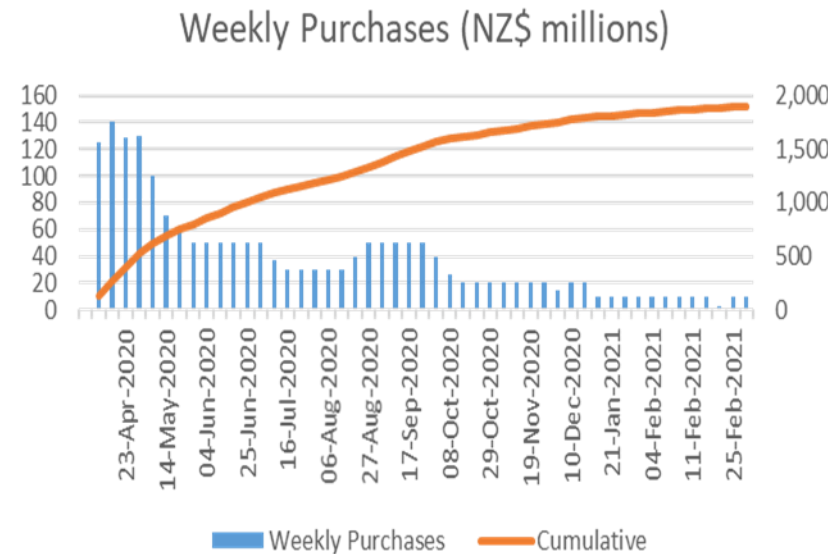
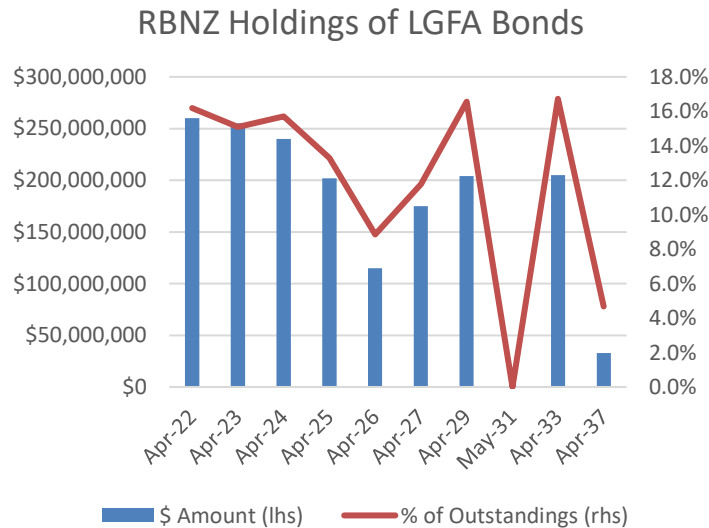
LGFA Bond Holders by Country of Residence as at 31 March 2021



Source: LGFA

# RBNZ PURCHASES OF LGFA BONDS

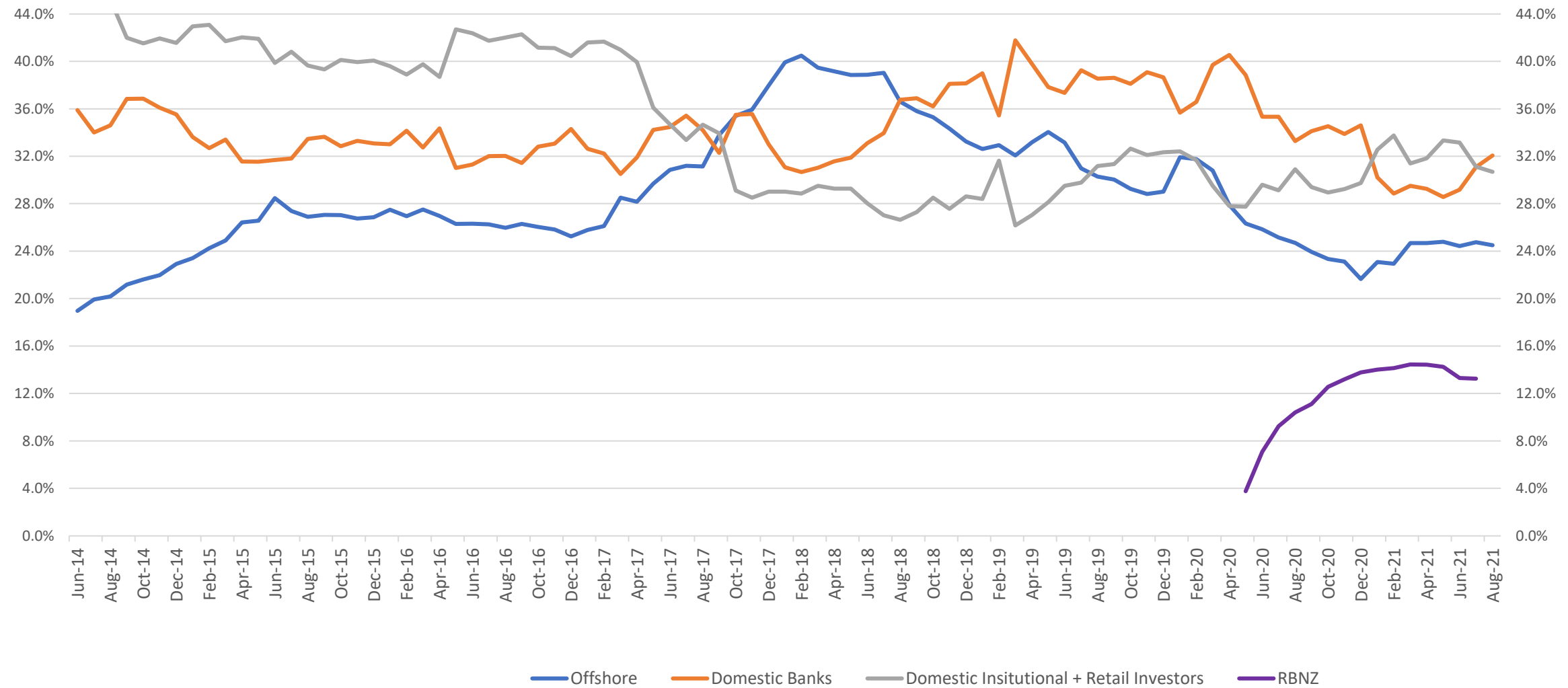
- ❑ RBNZ first purchased LGFA bonds on market during week of 6 April 2020.
- ❑ Announced adding LGFA Bonds to Large Scale Asset Purchase (“LSAP”) programme on 7 April 2020.
- ❑ Commenced buying under LSAP programme on 16 April 2020.
- ❑ Total purchases of LGFA Bonds amounted to NZ\$1.904 billion.
- ❑ RBNZ ceased purchases in late February 2021.
- ❑ RBNZ holds NZ\$1,689 billion or 13.1% of LGFA bonds on issue (excluding LGFA treasury stock).





# LGFA INVESTOR HOLDINGS OVER TIME (%)

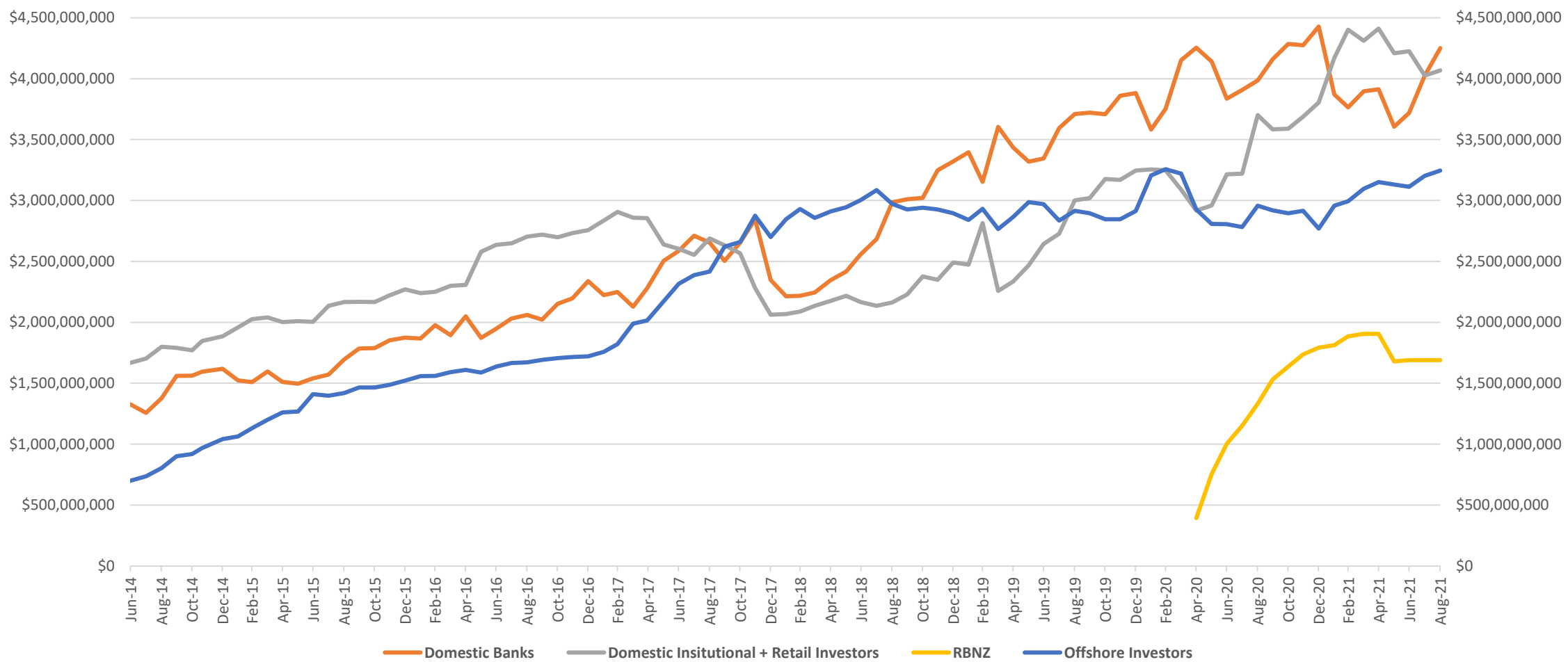
LGFA Bond Holdings by Investor Group



Source: LGFA

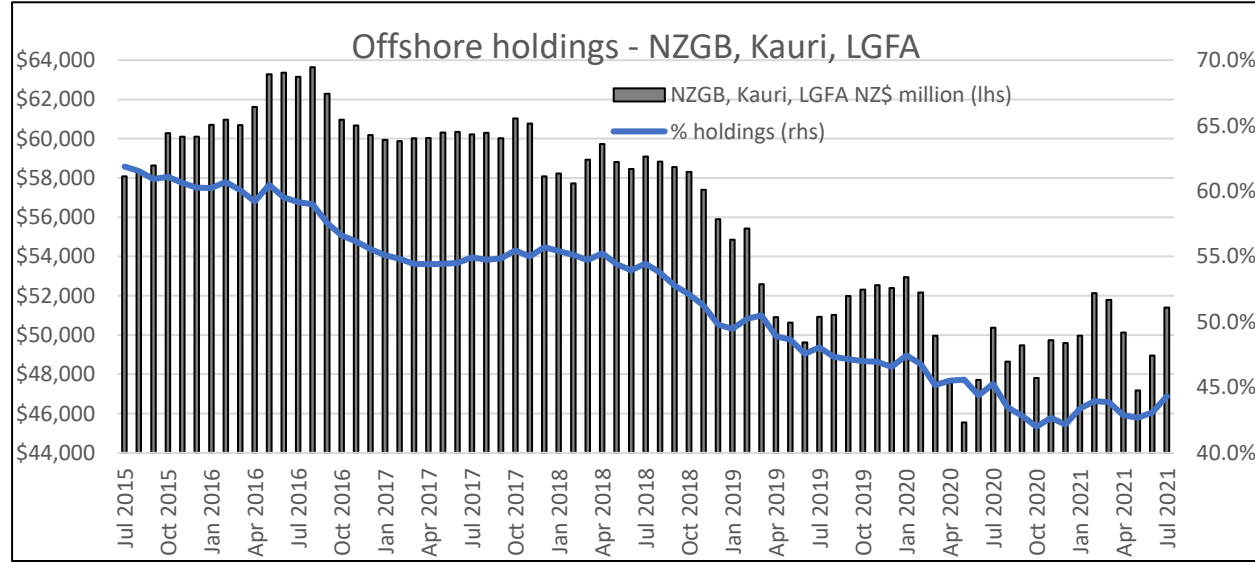
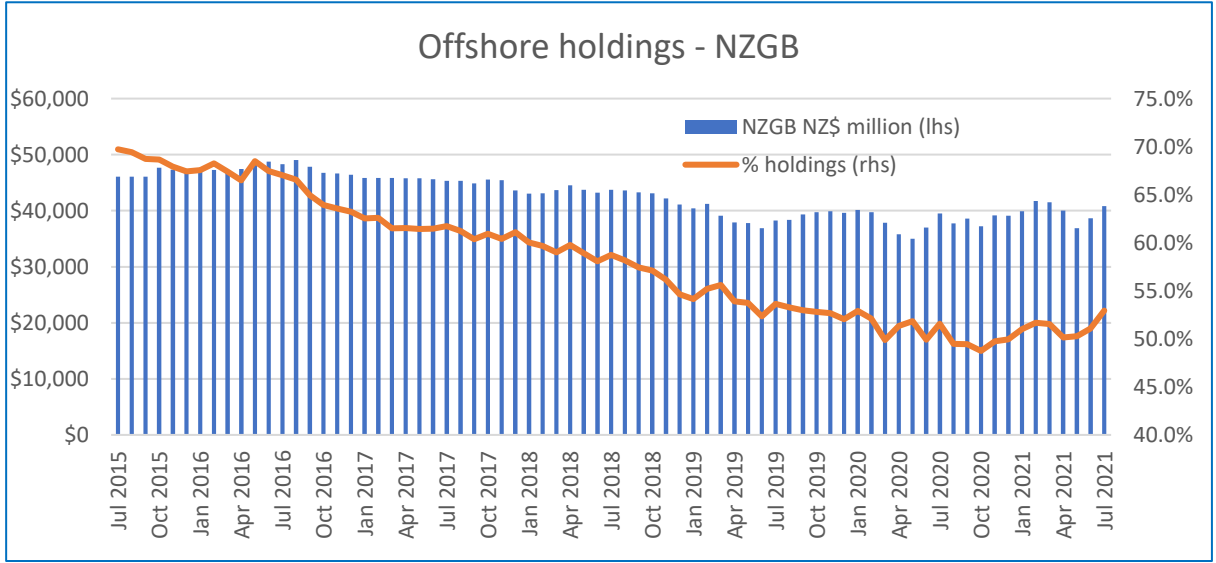
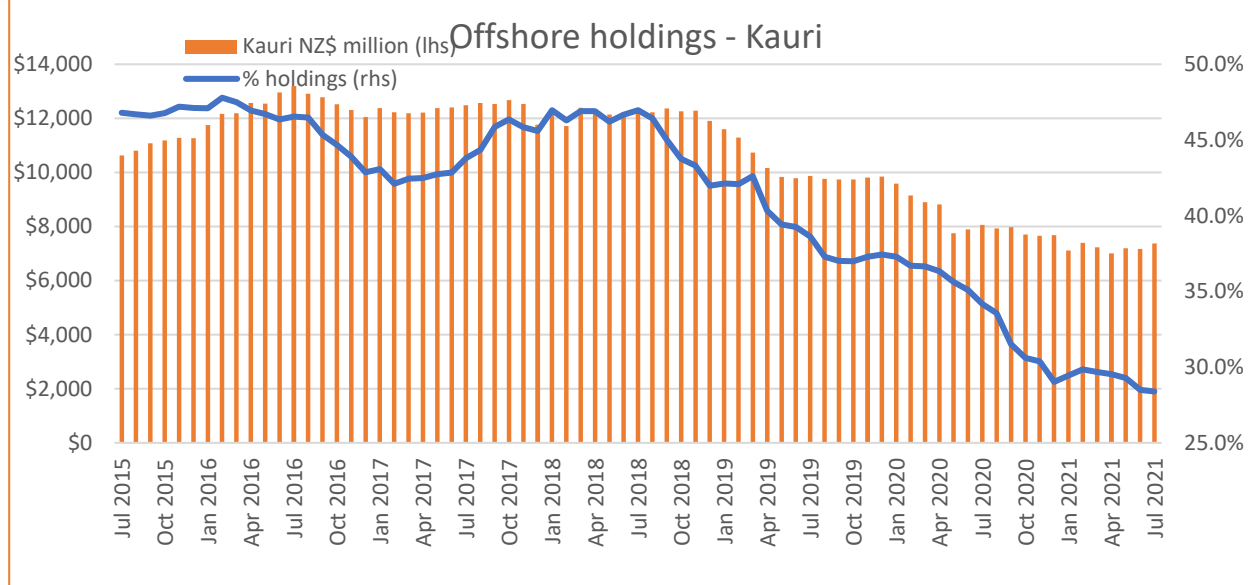
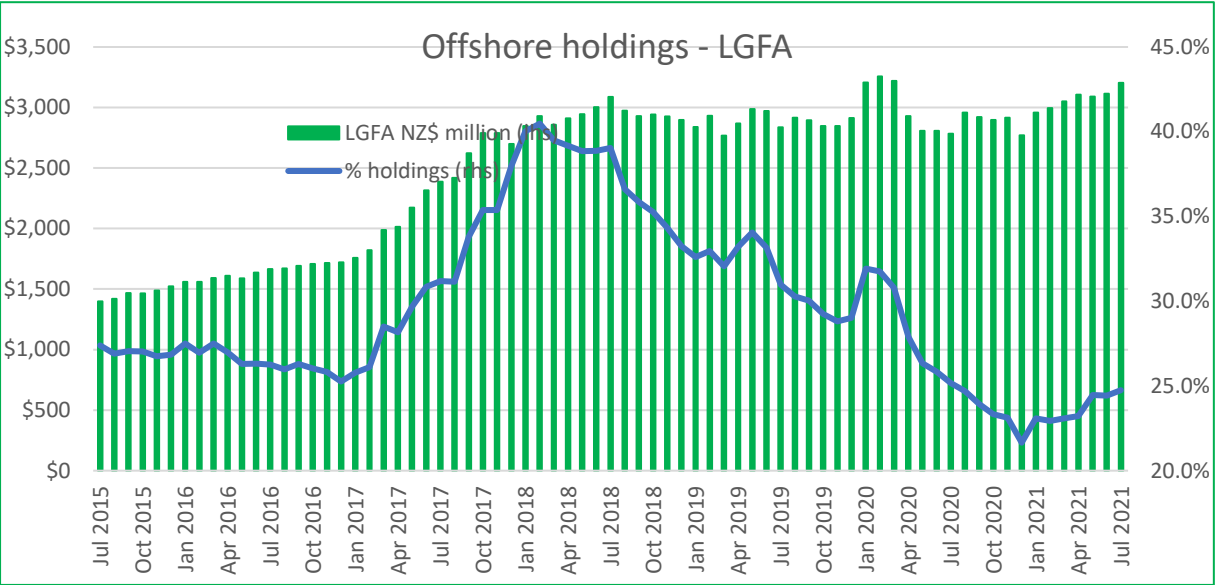
# LGFA INVESTOR HOLDINGS OVER TIME (NZ\$ AMOUNTS)

LGFA Bond Holdings by Investor Group



Source: LGFA

# OFFSHORE HOLDINGS – NZGB, KAURI AND LGFA





## Largest issuers of NZD bonds – by outstandings

Issuer	Amount Outstanding (NZ\$ millions)
1 LGFA (AAA)	\$14,080
2 World Bank (AAA)	\$7,534
3 Housing New Zealand Ltd (AAA)	\$5,300
4 Asian Development Bank (AAA)	\$4,962
5 Westpac Bank Group (AA-)	\$4,062
6 Bank of New Zealand / NAB (AA-)	\$3,425
7 International Finance Corp (AAA)	\$3,227
8 ASB Bank / CBA Group (AA-)	\$2,989
9 Kommunalbanken (AAA)	\$2,666
10 Auckland Council (AA)	\$2,010
11 ANZ Bank Group (AA-)	\$1,757
12 Rentenbank (AAA)	\$1,755
13 Toyota Finance Group (AA-)	\$1,531
14 Nordic Investment Bank (AAA)	\$1,500
15 Inter-American Development Bank (AAA)	\$1,477
16 Kiwibank (A)	\$1,345
17 Infratil (unrated)	\$1,301
18 Transpower (AA-)	\$1,275
19 Mercury (BBB+)	\$1,175
20 HSBC (AA-)	\$1,172

## Largest individual tranches of NZD

Issuer	Maturity	Amount Outstanding (NZ\$)
LGFA	15/04/2023	\$1,760,000,000
LGFA	14/04/2022	\$1,705,000,000
LGFA	15/04/2027	\$1,646,000,000
LGFA	15/04/2024	\$1,638,000,000
LGFA	15/04/2025	\$1,569,000,000
LGFA	15/05/2021	\$1,400,000,000
Housing New Zealand Ltd	12/06/2025	\$1,375,000,000
LGFA	04/20/2029	\$1,322,000,000
LGFA	14/04/2033	\$1,320,000,000
World Bank (IBRD)	24/01/2024	\$1,300,000,000
LGFA	15/04/2026	\$1,300,000,000
Asian Development Bank	17/01/2023	\$1,225,000,000
Housing New Zealand Ltd	18/10/2028	\$1,125,000,000
World Bank (IBRD)	6/10/2021	\$1,050,000,000
Export Development Canada	30/11/2023	\$1,000,000,000
World Bank (IBRD)	10/06/2026	\$1,000,000,000
World Bank (IBRD)	10/05/2028	\$1,000,000,000
Kommunalbanken AS	14/04/2023	\$1,000,000,000
Rentenbank	23/04/2024	\$1,000,000,000
Housing New Zealand Ltd	5/10/2026	\$950,000,000

# LGFA HISTORIC FINANCIAL PERFORMANCE

Financials (NZ\$ million)	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Interest Income	\$10.9	\$73.7	\$149.1	\$222.8	\$278.2	\$320.7	\$342.8	\$361.1	\$370.2	\$377.2
Interest Expense	\$9.9	\$68.1	\$138.9	\$208.9	\$262.6	\$303.2	\$323.9	\$342.3	\$351.9	\$357.7
Net Interest Income	\$1.0	\$5.7	\$10.2	\$13.9	\$15.5	\$17.5	\$18.9	\$18.8	\$18.3	\$19.5
<b>Total Income</b>	<b>\$1.0</b>	<b>\$5.7</b>	<b>\$10.2</b>	<b>\$13.9</b>	<b>\$15.5</b>	<b>\$17.5</b>	<b>\$18.9</b>	<b>\$18.8</b>	<b>\$18.3</b>	<b>\$19.7</b>
Operating Expenses	(\$5.2)	(\$3.0)	(\$3.2)	(\$4.7)	(\$6.0)	(\$6.5)	(\$7.1)	(\$7.6)	(\$7.7)	(\$7.7)
<b>Net Profit</b>	<b>(\$4.2)</b>	<b>\$2.6</b>	<b>\$7.0</b>	<b>\$9.2</b>	<b>\$9.5</b>	<b>\$11.0</b>	<b>\$11.8</b>	<b>\$11.2</b>	<b>\$10.6</b>	<b>\$12.0</b>
Liquid Assets Portfolio	\$52.8	\$66.3	\$101.7	\$107.9	\$266.3	\$327.5	\$482.8	\$448.1	\$1,254.8	\$1,815.2
Loans to Local Government	\$832.7	\$2,514.9	\$3,742.5	\$5,031.9	\$6,451.3	\$7,783.9	\$7,975.7	\$9,310.6	\$10,899.8	\$12,029.0
Other Assets	\$57.5	\$107.0	\$74.0	\$271.9	\$539.7	\$380.0	\$321.1	\$610.1	\$1.0	-\$1.5
<b>Total Assets</b>	<b>\$943.0</b>	<b>\$2,688.2</b>	<b>\$3,918.2</b>	<b>\$5,411.8</b>	<b>\$7,257.3</b>	<b>\$8,491.4</b>	<b>\$8,779.6</b>	<b>\$10,382.3</b>	<b>\$13,174.4</b>	<b>\$13,843.0</b>
Bonds on Issue	\$908.9	\$2,623.6	\$3,825.3	\$5,247.3	\$6,819.7	\$7,865.4	\$8,101.0	\$9,612.4	\$12,038	\$13,226
Bills on Issue	\$ nil	\$ nil	\$ nil	\$ nil	\$223.9	\$348.2	\$473.4	\$503.2	\$647.0	\$610.0
Borrower Notes	\$13.2	\$40.7	\$61.9	\$85.1	\$108.4	\$131.6	\$135.1	\$154.2	\$182.3	\$223.3
Other Liabilities	\$0.2	\$0.6	\$2.1	\$16.1	\$61.0	\$92.3	\$5.8	\$38.5	\$38.5	-\$303.5
<b>Total Liabilities</b>	<b>\$922.3</b>	<b>\$2,664.8</b>	<b>\$3,889.3</b>	<b>\$5,375.6</b>	<b>\$7,213.0</b>	<b>\$8,437.5</b>	<b>\$8,715.3</b>	<b>\$10,308.2</b>	<b>\$13,090.1</b>	<b>\$13,755.2</b>
<b>Shareholder Equity</b>	<b>\$20.8</b>	<b>\$23.4</b>	<b>\$28.8</b>	<b>\$36.3</b>	<b>\$44.2</b>	<b>\$53.9</b>	<b>\$64.3</b>	<b>\$74.1</b>	<b>\$83.6</b>	<b>\$94.8</b>

Note: As at 30 June each year or for the twelve month period ending 30 June each year.

Source: LGFA Annual Reports

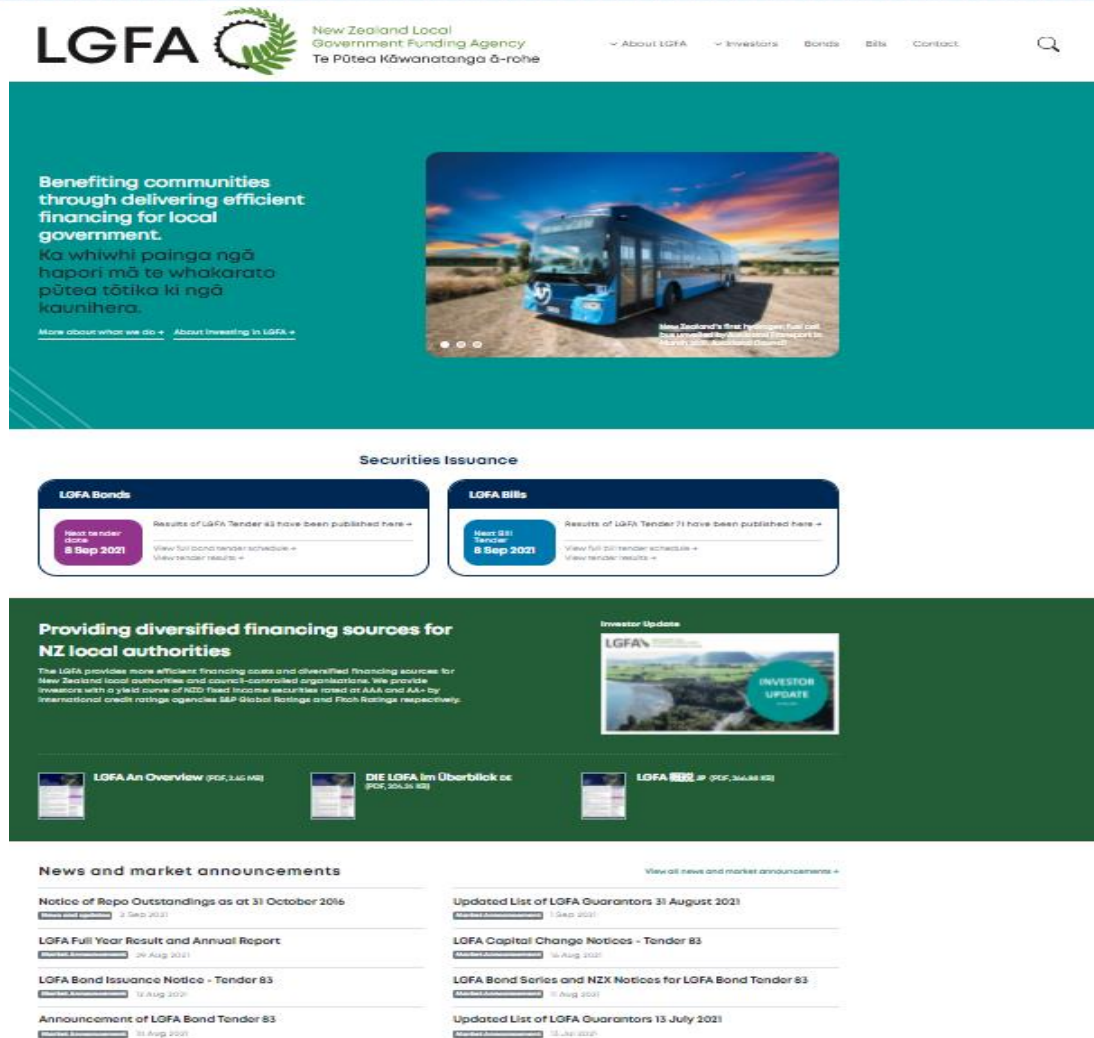
Ratios as at 30 June each year	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Liquid Assets / Funding Liabilities	5.7%	2.5%	2.6%	2.0%	3.8%	4.1%	5.6%	4.4%	9.9%	13.5%
Liquid Assets / Total Assets	5.6%	2.5%	2.6%	2.0%	3.7%	3.9%	5.5%	4.3%	9.5%	13.1%
Net Interest Margin	0.12%	0.23%	0.27%	0.28%	0.24%	0.23%	0.22%	0.18%	0.15%	0.16%
Cost to Income Ratio	531.2%	53.6%	31.8%	33.8%	38.7%	37.1%	37.6%	40.4%	42.0%	39.1%
Return on Average Assets	-0.45%	0.10%	0.18%	0.17%	0.13%	0.13%	0.13%	0.11%	0.09%	0.09%
Shareholder Equity / Total Assets	2.2%	0.9%	0.7%	0.7%	0.6%	0.6%	0.7%	0.7%	0.7%	0.7%
Shareholder Equity + Borrower Notes / Total Assets	3.6%	2.4%	2.3%	2.2%	2.1%	2.2%	2.3%	2.2%	2.0%	2.3%
Asset Growth	n/a	185.1%	45.8%	38.1%	34.1%	17.0%	13.4%	18.3%	26.9%	5.1%
Loan Growth	n/a	202%	48.8%	34.5%	28.2%	20.7%	2.4%	16.7%	17.1%	10.4%
Return on Equity	n/a	12.7%	29.8%	31.9%	26.3%	25.0%	21.9%	15.1%	12.7%	14.3%
Capital Ratio	18.0%	11.9%	11.6%	11.2%	10.5%	10.9%	10.9%	10.9%	11.4%	11.5%

**Note: As at 30 June each year or for the twelve month period ending 30 June each year.**

**Source: LGFA Annual Reports**



# WEBSITE AND CONTACTS



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